LSU Health Care Services Division

Department Description

The LSU Health Sciences Center, Health Care Services Division consists of the following:

- Executive Administration and General Support
- Earl K. Long Medical Center
- University Medical Center
- W. O. Moss Regional Medical Center
- Lallie Kemp Regional Medical Center
- Washington-St. Tammany Regional Medical Center
- Leonard J. Chabert Medical Center
- Medical Center of Louisiana at New Orleans and University Hospital

LSU Health Care Services Division Budget Summary

	Prior Year Actuals 7 2009-2010	F	Enacted 'Y 2010-2011	Existing Oper Budget as of 12/1/10	Continuation Y 2011-2012	ecommended Y 2011-2012	Total Recommended Over/(Under) EOB
Means of Financing:							
State General Fund (Direct)	\$ 78,332,840	\$	77,121,391	\$ 77,600,361	\$ 80,586,642	\$ 64,261,831	\$ (13,338,530)
State General Fund by: Total Interagency Transfers	0		679,320,420	679,320,420	714,927,228	599,643,014	(79,677,406)
Fees and Self-generated Revenues	0		82,026,925	82,026,925	83,300,337	65,788,131	(16,238,794)
Statutory Dedications	370,000		300,000	300,000	0	0	(300,000)
Interim Emergency Board	138,609		0	0	0	0	0
Federal Funds	0		79,393,302	79,393,302	81,120,898	79,447,612	54,310
Total Means of Financing	\$ 78,841,449	\$	918,162,038	\$ 918,641,008	\$ 959,935,105	\$ 809,140,588	\$ (109,500,420)
Expenditures & Request:							
LA Health Care Services Division	\$ 78,841,449	\$	918,162,038	\$ 918,641,008	\$ 959,935,105	\$ 809,140,588	\$ (109,500,420)
Total Expenditures & Request	\$ 78,841,449	\$	918,162,038	\$ 918,641,008	\$ 959,935,105	\$ 809,140,588	\$ (109,500,420)



LSU Health Care Services Division Budget Summary

	Prior Year Actuals FY 2009-2010	Enacted FY 2010-2011	Existing Oper Budget as of 12/1/10	Continuation FY 2011-2012	Recommended FY 2011-2012	Total Recommended Over/(Under) EOB
Authorized Full-Time Equ	ivalents:					
Classified	0	7,215	7,215	7,215	6,929	(286)
Unclassified	0	0	0	0	0	0
Total FT	Es 0	7,215	7,215	7,215	6,929	(286)



19E-610 — LA Health Care Services Division



Agency Description

The mission of the LSU Health Sciences Center, Health Care Services Division is:

- To provide access to high quality medical care.
- To develop medical and clinical work force through accredited residency and other health education programs.
- To operate efficiently and cost-effectively.
- To work cooperatively with other healthcare providers and agencies to improve healthcare outcomes, while achieving objectives.

The goals of LSU Health Sciences Center, Health Care Services Division are:

- I. Teaching: To provide an adequate infrastructure and supportive environment for teaching and learning.
- II. Research: To continue generating new knowledge and technology through research and scholarly activities to enhance the well-being of the state's population and economic status.
- III. Revenue: To maintain an efficient and effective administrative structure necessary to accomplish its mission.
- IV. Access to patient care: To continue the implementation of appropriate, effective, and compassionate care that is accessible, affordable, and culturally sensitive and that will serve as a model for others in Louisiana and across the country.
- V. Quality: To serve as a valued partner in providing clinical care of the highest quality outcomes conforming to evidence-based standards, in settings that support the missions.
- VI. Service: To meet and exceed the standards in customer service with internal and external partners and constituencies to advance excellence in healthcare.
- VII. Stakeholders: To provide opportunities and resources for continuous improvement of workforce and foster cooperation and communication among stakeholders.

For additional information, see:

LA Health Care Services Division

LSU Board of Supervisors



LA Health Care Services Division Budget Summary

	Prior Year Actuals FY 2009-2010		Enacted FY 2010-2011		Existing Oper Budget as of 12/1/10		Continuation FY 2011-2012		Recommended FY 2011-2012			Total ecommended ever/(Under) EOB
Means of Financing:												
State General Fund (Direct)	\$	78,332,840	\$	77,121,391	\$	77,600,361	\$	80,586,642	\$	64,261,831	\$	(13,338,530)
State General Fund by:												
Total Interagency Transfers		0		679,320,420		679,320,420		714,927,228		599,643,014		(79,677,406)
Fees and Self-generated Revenues		0		82,026,925		82,026,925		83,300,337		65,788,131		(16,238,794)
Statutory Dedications		370,000		300,000		300,000		0		0		(300,000)
Interim Emergency Board		138,609		0		0		0		0		0
Federal Funds		0		79,393,302		79,393,302		81,120,898		79,447,612		54,310
Total Means of Financing	\$	78,841,449	\$	918,162,038	\$	918,641,008	\$	959,935,105	\$	809,140,588	\$	(109,500,420)
Expenditures & Request:												
Executive Administration and General Support	\$	0	\$	24,778,581	\$	24,778,581	\$	26,145,572	\$	24,053,099	\$	(725,482)
Earl K Long Medical Center		20,884,263		152,516,424		152,551,458		159,148,246		122,103,308		(30,448,150)
University Medical Center		7,003,875		120,779,885		121,056,036		127,050,447		109,415,897		(11,640,139)
W.O. Moss Regional Medical Center		8,470,770		47,563,457		47,613,372		49,892,885		35,156,414		(12,456,958)
Lallie Kemp Regional Medical Center		4,734,884		43,048,548		43,082,018		45,392,914		37,059,269		(6,022,749)
Washingtion-St Tammany Regional Medical Center		4,845,808		64,267,608		64,267,608		67,702,996		59,668,792		(4,598,816)
Leonard J Chabert Medical Center		6,772,218		105,360,998		105,445,398		109,958,604		93,780,913		(11,664,485)
Charity Hospital & Medical Center of Louisiana		26,129,631		359,846,537		359,846,537		374,643,441		327,902,896		(31,943,641)
Total Expenditures & Request	\$	78,841,449	\$	918,162,038	\$	918,641,008	\$	959,935,105	\$	809,140,588	\$ ((109,500,420)
Authorized Full-Time Equiva	lents:											
Classified		0		7,215		7,215		7,215		6,929		(286)
Unclassified		0		0		0		0		0		0
Total FTEs		0		7,215		7,215		7,215		6,929		(286)



610_1000 — Executive Administration and General Support



Program Authorization: R.S.17:1519-R.S. 17:1519.15

Program Description

The mission of the Executive Administration and General Support includes giving support to the hospitals of the LSU Health Care Services Division in order:

- To provide access to high quality medical care.
- To develop medical and clinical work force through accredited residency and other health education programs.
- To operate efficiently and cost-effectively.
- To work cooperatively with other healthcare providers and agencies to improve healthcare outcomes, while
 achieving objectives.

The goals of Executive Administration and General Support area and LSU Health Sciences Center, Health Care Services Division are:

- I. Teaching: To provide an adequate infrastructure and supportive environment for teaching and learning.
- II. Research: To continue generating new knowledge and technology through research and scholarly activities to enhance the well-being of the state's population and economic status.
- III. Revenue: To maintain an efficient and effective administrative structure necessary to accomplish its mission.
- IV. Access to patient care: To continue the implementation of appropriate, effective, and compassionate care that is accessible, affordable, and culturally sensitive and that will serve as a model for others in Louisiana and across the country.
- V. Quality: To serve as a valued partner in providing clinical care of the highest quality outcomes conforming to evidence-based standards, in settings that support the missions.
- VI. Service: To meet and exceed the standards in customer service with internal and external partners and constituencies to advance excellence in healthcare.
- VII. Stakeholders: To provide opportunities and resources for continuous improvement of workforce and foster cooperation and communication among stakeholders.

Executive Administration and General Support is an administrative office that provides support to the hospitals in the areas of fiscal services, reimbursements, contracting, purchasing, auditing, information systems, human resources, clinical, quality assurance, accreditation support, legislative



liaison, community networking/partnering, managed care and patient advocacy.

For additional information, see:

La Health Care Services Division

Executive Administration and General Support Budget Summary

	Prior Year Actuals FY 2009-2010		Enacted FY 2010-2011	Existing Oper Budget as of 12/1/10	Continuation FY 2011-2012	Recommended FY 2011-2012	Total ecommended Over/(Under) EOB
Means of Financing:							
State General Fund (Direct)	\$)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State General Fund by:							
Total Interagency Transfers	()	24,778,581	24,778,581	26,145,572	0	(24,778,581)
Fees and Self-generated Revenues	()	0	0	0	24,053,099	24,053,099
Statutory Dedications	()	0	0	0	0	0
Interim Emergency Board	()	0	0	0	0	0
Federal Funds	()	0	0	0	0	0
Total Means of Financing	\$)	\$ 24,778,581	\$ 24,778,581	\$ 26,145,572	\$ 24,053,099	\$ (725,482)
Expenditures & Request:							
Personal Services	\$)	\$ 0	\$ 16,110,361	\$ 17,445,441	\$ 16,211,401	\$ 101,040
Total Operating Expenses	()	0	2,510,646	2,510,646	2,188,736	(321,910)
Total Professional Services	()	0	542,492	542,492	542,492	0
Total Other Charges	()	24,778,581	5,564,562	5,596,473	5,059,950	(504,612)
Total Acq & Major Repairs	()	0	50,520	50,520	50,520	0
Total Unallotted	()	0	0	0	0	0
Total Expenditures & Request	\$)	\$ 24,778,581	\$ 24,778,581	\$ 26,145,572	\$ 24,053,099	\$ (725,482)
Authorized Full-Time Equiva							
Classified)	202	202	202	195	(7)
Unclassified	·)	0	0	0	0	0
Total FTEs)	202	202	202	195	(7)

Source of Funding

This program is funded with Fees and Self-generated Revenues. The Executive Administration and General Support (Central Office) receives from each hospital an allocated portion of their operating budget (excluding the central office) plus their portion of the Central Office billing expense, which is based on billed charges.



Major Changes from Existing Operating Budget

Genera	General Fund Total Amount		Table of Organization	Description	
\$	0	\$	0	0	Mid-Year Adjustments (BA-7s):
\$	0	\$	24,778,581	202	Existing Oper Budget as of 12/1/10
					Statewide Major Financial Changes:
					Non-Statewide Major Financial Changes:
	0		0	(7)	Realign the Table of Organization (T.O.) within the LSU Healthcare Services Division.
	0		(725,482)	0	Properly align budget authority to reflect expenditures and revenues which will be generated.
\$	0	\$	24,053,099	195	Recommended FY 2011-2012
\$	0	\$	0	0	Less Supplementary Recommendation
\$	0	\$	24,053,099	195	Base Executive Budget FY 2011-2012
\$	0	\$	24,053,099	195	Grand Total Recommended

Professional Services

Amount	Description
\$542,492	Contracted legal and consulting services
\$542,492	TOTAL PROFESSIONAL SERVICES

Other Charges

Amount	Description							
	Other Charges:							
\$4,738,040	Medical Informatics and Telemedicine, PeopleSoft IT support, rent, payroll and AP check processing, Internal Audit, Disease Management, and other miscellaneous expenses							
\$4,738,040	SUB-TOTAL OTHER CHARGES							
	Interagency Transfers:							
\$9,849	Department of Civil Service							
\$1,127	Comprehensive Public Training Program (CPTP)							
\$310,934	Legislative Auditor Expenses							
\$321,910	SUB-TOTAL INTERAGENCY TRANSFERS							
\$5,059,950	TOTAL OTHER CHARGES							



Acquisitions and Major Repairs

Amount	Description
\$50,520	Replacement of computers, printers and monitors
\$50,520	TOTAL ACQUISITIONS AND MAJOR REPAIRS

Performance Information

1. (KEY) To target budgeted dollars for the provision of direct patient care, while ensuring efficient administrative costs by capping HCSD's administrative program at less than 3% of the total operating budget.

Children's Budget link: Not applicable

Human Resource Policies Beneficial to Women and Families Link: Not applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or other): Not applicable

Performance Indicators

			Performance Ind	Performance Indicator Values								
L e v e Performance Indicator l Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012						
K Administrative (central office) operating budget as a percent of the total HCSD operating budget (LAPAS CODE - 9789)	Not Applicable	Not Applicable	2.25%	2.25%	2.25%	2.25%						

The annual allocation of the budget for the Central Office (HCSD Headquarters) is no more than 2.25% of the sum total of the HCSD Hospitals' budget. Allocation is not inclusive of the Central Billing Office (CBO) and other direct hospital expenditures.



610_3000 — Earl K Long Medical Center



Program Authorization: R.S.17:1519-R.S.17:1519.15

Program Description

The mission of the Earl K. Long Medical Center (Earl K. Long) is:

- To provide access to high quality medical care.
- To develop medical and clinical work force through accredited residency and other health education programs.
- To operate efficiently and cost-effectively.
- To work cooperatively with other healthcare providers and agencies to improve healthcare outcomes, while achieving objectives.

The goals of Earl K. Long are:

- I. Teaching: To provide an adequate infrastructure and supportive environment for teaching and learning.
- II. Research: To continue generating new knowledge and technology through research and scholarly activities to enhance the well-being of the state's population and economic status.
- III. Revenue: To maintain an efficient and effective administrative structure necessary to accomplish its mission.
- IV. Access to patient care: To continue the implementation of appropriate, effective, and compassionate care that is accessible, affordable, and culturally sensitive and that will serve as a model for others in Louisiana and across the country.
- V. Quality: To serve as a valued partner in providing clinical care of the highest quality outcomes conforming to evidence-based standards, in settings that support the missions.
- VI. Service: To meet and exceed the standards in customer service with internal and external partners and constituencies to advance excellence in healthcare.
- VII. Stakeholders: To provide opportunities and resources for continuous improvement of workforce and foster cooperation and communication among stakeholders.

Since 1968, Earl K. Long has served as a state-operated, primary and acute care, medical and teaching facility. The hospital serves families in East and West Baton Rouge, East and West Feliciana, Iberville, Livingston, and Pointe Coupee parishes. With several services targeted to the pediatric, adolescent, and adult populations, Earl K. Long's clinics serve high-risk infants, pediatric HIV, general pediatric, ADHD, allergies, diabetes, and Kid Med populations. The hospital treats patients from the Louisiana State Penitentiary (Angola) and other surrounding prisons. Other clinics at Earl K. Long include medicine, eye, early intervention, HIV, congestive



heart failure, oncology, ambulatory care, family practice, general surgery, orthopedic, pediatric, oral surgery, diabetic foot care, wound care, asthma, and infusion. In addition to patient care, disease management, and clinic services, the medical center provides support functions such as pharmacy, blood bank, respiratory therapy, anesthesiology, and diagnostic services. Earl K. Long's license is for 157 beds, including six prisoner care beds and 44 off-site psychiatric care beds. In December 2007, LSU purchased an Outpatient Surgical Facility in Baton Rouge. The facility hosts one-day surgical procedures, Post-Surgical Clinics, and Outpatient Radiology services.

For additional information, see:

Earl K Long Medical Center

Earl K Long Medical Center Budget Summary

	Prior Year Actuals FY 2009-2010		F	Enacted FY 2010-2011		Existing Oper Budget as of 12/1/10		Continuation FY 2011-2012		Recommended FY 2011-2012		Total Recommended Over/(Under) EOB	
Means of Financing:													
State General Fund (Direct)	\$	20,884,263	\$	21,191,020	\$	21,226,054	\$	22,106,716	\$	16,353,557	\$	(4,872,497)	
State General Fund by:													
Total Interagency Transfers		0		109,148,931		109,148,931		114,736,842		96,762,247		(12,386,684)	
Fees and Self-generated Revenues		0		13,728,622		13,728,622		13,710,518		601,459		(13,127,163)	
Statutory Dedications		0		0		0		0		0		0	
Interim Emergency Board		0		0		0		0		0		0	
Federal Funds		0		8,447,851		8,447,851		8,594,170		8,386,045		(61,806)	
Total Means of Financing	\$	20,884,263	\$	152,516,424	\$	152,551,458	\$	159,148,246	\$	122,103,308	\$	(30,448,150)	
Expenditures & Request:													
Personal Services	\$	0	\$	0	\$	73,988,868	\$	79,411,966	\$	70,017,422	\$	(3,971,446)	
Total Operating Expenses		0		0		42,705,888		42,705,888		38,862,641		(3,843,247)	
Total Professional Services		0		0		5,978,323		5,978,323		4,608,487		(1,369,836)	
Total Other Charges		20,884,263		152,516,424		29,578,379		30,752,069		8,383,498		(21,194,881)	
Total Acq & Major Repairs		0		0		300,000		300,000		231,260		(68,740)	
Total Unallotted		0		0		0		0		0		0	
Total Expenditures & Request	\$	20,884,263	\$	152,516,424	\$	152,551,458	\$	159,148,246	\$	122,103,308	\$	(30,448,150)	
Authorized Full-Time Equiva	lents:									1.000		/4-0-	
Classified		0		1,253		1,253		1,253		1,083		(170)	
Unclassified Total FTEs		0		0 1,253		0 1,253		0 1,253		1,083		0 (170)	



Source of Funding

This program is funded with State General Fund, Interagency Transfers, Fees and Self-generated Revenues, and Federal Funds. The Interagency Transfers is for Medicaid, Uncompensated Care Costs (UCC) and Disproportionate Share Hospital (DSH) replacement funds that are received from the Department of Health & Hospitals Medical Vendor Payments; contracted services with The Office of Juvenile Justice; and replacement funds for Medicaid that are received from the State Management Organization for Behavior Services for the System of Coordinated Care initiative. The Fees and Self-generated Revenues are derived from collections of commercial and private pay payments. The Federal Funds are derived from Medicare collections.

Major Changes from Existing Operating Budget

Ge	eneral Fund	Т	otal Amount	Table of Organization	Description
\$	35,034	\$	35,034	0	Mid-Year Adjustments (BA-7s):
\$	21,226,054	\$	152,551,458	1,253	Existing Oper Budget as of 12/1/10
					Statewide Major Financial Changes:
	(1,714,585)		(1,714,585)	(6)	Annualization of FY11 Mid-Year Expenditure Reduction
	(35,034)		(35,034)	0	Non-recurring Carryforwards
					Non-Statewide Major Financial Changes:
	0		(315,046)	0	Adjust Medicaid funding due to savings that will be generated as a result in requiring prior authorization for outpatient surgical procedures, ultrasounds and imaging for treatment of cardiovascular disease.
	0		0	(51)	Realign the Table of Organization (T.O.) within the LSU Healthcare Services Division.
	0		(3,937,290)	0	Adjust Interagency Transfers and Fees and Self-generated Revenues to properly classify expenditures and revenue within the LSU Healthcare Services Division (HCSD) associated with the LSU HCSD Central Office.
	0		139,111	0	Properly align budget authority to reflect expenditures and revenues which will be generated.
	0		(3,733,026)	0	Adjust Interagency Transfer budget authority for savings resulting from the use of the Low Income Needy Collaboration (INC) UPL model.
	(3,122,878)		(20,852,280)	(113)	Adjust the hospital budgets for the LSU Healthcare Center Services Division.
\$	16,353,557	\$	122,103,308	1,083	Recommended FY 2011-2012
\$	0	\$	0	0	Less Supplementary Recommendation
\$	16,353,557	\$	122,103,308	1,083	Base Executive Budget FY 2011-2012
\$	16,353,557	\$	122,103,308	1,083	Grand Total Recommended



Professional Services

Amount	Description						
\$4,608,487	Contracted medical services for residents and physicians, etc.						
\$4,608,487	TOTAL PROFESSIONAL SERVICES						

Other Charges

Amount	Description
	Other Charges:
\$5,770,711	Medical services provided by the LSU Health Sciences Center and other miscellaneous expenses
\$5,770,711	SUB-TOTAL OTHER CHARGES
	Interagency Transfers:
\$174,919	Department of Civil Service
\$20,020	Comprehensive Public Training Program (CPTP)
\$143,195	Forms Management and Data Processing
\$0	DPS - Security of Capitol Annex
\$0	State Treasury Fees
\$2,227,445	Office of Risk Management
\$47,208	Legislative Auditor Expenses
\$2,612,787	SUB-TOTAL INTERAGENCY TRANSFERS
\$8,383,498	TOTAL OTHER CHARGES

Acquisitions and Major Repairs

Amount	Description
\$231,260	Replacement of building and medical equipment that is necessary to keep hospital up to code
\$231,260	TOTAL ACQUISITIONS AND MAJOR REPAIRS

Performance Information

1. (KEY) To provide quality medical care while serving as the state's classroom for medical and clinical education, working towards maintaining average lengths of stay for medical/surgical patients admitted to the hospital each fiscal year, consistent with benchmarks established through the University Health Systems Consortium of which LSU Health is a member organization.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable



Performance Indicators

			Performance Ind	icator Values		
L e v e Performance Indicator I Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
K FTEs per adjusted occupied bed (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	4.9	4.9
New Indicator for FY 2011-20	012	••		• •		
K Acute patient days (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	22,000	22,000
New Indicator for FY 2011-20	012					
K Hospital admissions (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	5,250	5,250
New Indicator for FY 2011-20	012					
S AMI: Aspirin at arrival (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	98	98
New Indicator for FY 2011-20	012.					
S Heart Failure: Ace Inhibitor (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	94	94
New Indicator for FY 2011-20	012					
S Pneumonia appropriate antibiotic (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	91	91
New Indicator for FY 2011-20	012					
K Number of clinic visits (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	113,500	113,500
The number of clinic visits is 2012	measured as the tota	al ambulatory clinic v	visits with an evaluat	tion and managemen	nt code. New Indica	tor for FY 2011-
K Emergency department visits (LAPAS CODE - 5854)	48,127	47,841	42,250	42,250	49,500	49,500
An emergency room visit is ar basis. The patient must be treat						

K Overall patient satisfaction survey rating (LAPAS CODE - 9815) 61% 65% 64% 64% 67% 67%

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported. It should be noted that CMS' patient satisfaction survey is a standardized instrument which measures inpatient care across the United States.

K Cost per adjusted patient day (LAPAS CODE - 23224) \$ 2,387 \$ 2,486 \$ 2,425 \$ 2,425 \$ 1,890 \$ 1,890

Cost per adjusted patient day is calculated by dividing total expenses by the total of inpatient revenue divided by outpatient revenue multiplied by inpatient days.

K Willingness to recommend hospital (LAPAS CODE -23225) 66% 75% 68% 68% 69% 69%



Performance Indicators (Continued)

				Performance Indicator Values							
L				Performance							
e		Yearend		Standard as	Existing	Performance At	Performance				
\mathbf{v}		Performance	Actual Yearend	Initially	Performance	Continuation	At Executive				
e	Performance Indicator	Standard	Performance	Appropriated	Standard	Budget Level	Budget Level				
1	Name	FY 2009-2010	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	FY 2011-2012				

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported.

S Number of staffed beds (LAPAS CODE - 9806) 102 95 95 95 90 90

Staffed beds include all adult, pediatric, neonatal intensive care beds, ICU and psychiatric beds set up and in service for inpatients on a routine basis. Staffed beds exclude newborn bassinets, labor and delivery beds, and emergency room beds.

S Average length of stay for acute medical surgery inpatients (LAPAS CODE - 15451) 5.0 4.2 5.0 5.0 4.8 4.8

Acute Care is a type of healthcare in which a patient is treated for an acute (immediate and severe) episode of illness, for the subsequent treatment of injuries related to an accident or other trauma, or during recovery from surgery. Acute care is given in the hospital by specialized personnel, using complex and sophisticated technical equipment and materials. Unlike chronic care, acute care is often necessary for only a short time. Average length of stay for acute medical surgery inpatients is the total number of acute care medical surgery discharge days divided by the total number of acute care medical surgery discharges from the hospital. The average length of stay is a key indicator of utilization and clinical management and is predictive of the average resources used during a patient's stay in the hospital.

2. (KEY) Continue systemwide disease management initiatives such that results at June 30, 2012 show improvements over those at June 30, 2011.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable



Performance Indicators

L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Ind Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
K	Percentage of diabetic patients with long term glycemic control (LAPAS CODE - 15456)	50%	44%	50%	50%	50%	50%

Diabetes mellitus is a disease of the pancreas (an organ behind your stomach). Normally, the pancreas releases a hormone called insulin that helps the body store and use the sugar and fat from the food individuals eat. Diabetes occurs when the pancreas does not produce any insulin, or the pancreas produces very little insulin or when the body does not respond appropriately to insulin, a condition called "insulin resistance." The hemoglobin A1C test, also called a glycated hemoglobin test, measures the proportion of hemoglobin molecules in a patient's red blood cells that have glucose attached to them (and thus are glycated). Once glycated, a hemoglobin molecule stays that way throughout the 3 to 4 month lifecycle of its red blood cells. Red blood cells are continually dying and being replaced, so at any given time they have a range of ages in the patient's body. LSU-HCSD's systemwide standard is 50%. The hemoglobin A1C goal for people with Type 2 diabetes is less than 7%. The finding of a major diabetes study, the Diabetes Control and Complications Trial (DCCT), found patients who keep their hemoglobin A1C levels close to 7% have a much better chance of delaying or preventing complications that affect the eyes, kidneys, and nerves than people with a hemoglobin A1C of approximately 9%. The United Kingdom Prospective Diabetes Study (UKPDS), a 20 year study that involves more than 5,000 people with type 2 diabetes, showed that intensive blood glucose control significantly reduces the risk of major diabetic eye disease and early kidney damage. Definition-American Diabetes Association & the Department of Patient Education and Health Information/Department of Endocrinology at the Cleveland Clinic - Percentage of Diabetics with current A1C <= 7 is calculated by taking the number of diabetics with current HbgA1c <=7 and dividing that by the number of diabetics with current HbgA1c.

K Percentage of women >=
50 years of age receiving
mammogram in the past 2
years. (LAPAS CODE New) Not Applicable Not Applicable Not Applicable 60% 60%

Percentage of women \geq =50 years of age with mammogram in the past 2 years is calculated by taking the number of women \geq = 50 years of age with a mammogram in the past 2 years and dividing that by the number of women in the population \geq = 50. New Indicator for FY 2011-2012.



610_5000 — University Medical Center



Program Authorization: R.S.17:1519-R.S.17:1519.15

Program Description

The mission of the University Medical Center is:

- To provide access to high quality medical care.
- To develop medical and clinical work force through accredited residency and other health education programs.
- To operate efficiently and cost-effectively.
- To work cooperatively with other healthcare providers and agencies to improve healthcare outcomes, while achieving objectives.

The goals of University Medical Center are:

- I. Teaching: To provide an adequate infrastructure and supportive environment for teaching and learning.
- II. Research: To continue generating new knowledge and technology through research and scholarly activities to enhance the well-being of the state's population and economic status.
- III. Revenue: To maintain an efficient and effective administrative structure necessary to accomplish its mission.
- IV. Access to patient care: To continue the implementation of appropriate, effective, and compassionate care that is accessible, affordable, and culturally sensitive and that will serve as a model for others in Louisiana and across the country.
- V. Quality: To serve as a valued partner in providing clinical care of the highest quality outcomes conforming to evidence-based standards, in settings that support the missions.
- VI. Service: To meet and exceed the standards in customer service with internal and external partners and constituencies to advance excellence in healthcare.
- VII. Stakeholders: To provide opportunities and resources for continuous improvement of workforce and foster cooperation and communication among stakeholders.

The University Medical Center (Lafayette) serves as an acute primary care medical facility providing health-care services for all citizens in Southwest Louisiana (Acadia, Evangeline, Iberia, Lafayette, St. Landry, St. Martin, and Vermillion parishes) and as an educational site of six residency programs of the LSU School of Medicine in New Orleans (Family Practice, Internal Medicine, General Surgery, Orthopedic Surgery, Obstetrics/Gynecology, and Ear, Nose and Throat). In addition, junior and senior students from the LSU School of Medicine in New Orleans are assigned to the University Medical Center. The hospital provides multiple ser-



vices targeted to the pediatric, adolescent, and adult populations, including women/infant/children programs, disease management programs for diabetes and asthma, kid-med clinic, literacy programs and pediatric walk-in clinics. In addition to the provision of acute, primary, and general critical care to the indigent, Medicaid, and Medicare populations, the hospital provides support functions such as pharmacy blood bank, respiratory therapy, anesthesiology, and various diagnostic services.

For additional information, see:

University Medical Center

University Medical Center Budget Summary

		rior Year Actuals 2009-2010	F	Enacted Y 2010-2011	existing Oper Budget as of 12/1/10	Continuation Y 2011-2012	ecommended Y 2011-2012	Total ecommended over/(Under) EOB
Means of Financing:								
State General Fund (Direct)	\$	7,003,875	\$	6,690,353	\$ 6,966,504	\$ 7,008,740	\$ 5,483,965	\$ (1,482,539)
State General Fund by:								
Total Interagency Transfers		0		96,132,498	96,132,498	101,797,137	90,512,820	(5,619,678)
Fees and Self-generated Revenues		0		5,185,537	5,185,537	5,178,173	3,280,454	(1,905,083)
Statutory Dedications		0		0	0	0	0	0
Interim Emergency Board		0		0	0	0	0	0
Federal Funds		0		12,771,497	12,771,497	13,066,397	10,138,658	(2,632,839)
Total Means of Financing	\$	7,003,875	\$	120,779,885	\$ 121,056,036	\$ 127,050,447	\$ 109,415,897	\$ (11,640,139)
Expenditures & Request:								
Personal Services	\$	0	\$	0	\$ 64,649,341	\$ 70,623,018	\$ 66,303,278	\$ 1,653,937
Total Operating Expenses		0		0	28,110,770	28,110,770	28,110,770	0
Total Professional Services		0		0	5,561,341	5,561,341	4,577,524	(983,817)
Total Other Charges		7,003,875		120,779,885	22,636,840	22,657,574	10,326,581	(12,310,259)
Total Acq & Major Repairs		0		0	97,744	97,744	97,744	0
Total Unallotted		0		0	0	0	0	0
Total Expenditures & Request	\$	7,003,875	\$	120,779,885	\$ 121,056,036	\$ 127,050,447	\$ 109,415,897	\$ (11,640,139)
Authorized Full-Time Equiva	lents:							
Classified		0		1,041	1.041	1,041	982	(59)
Unclassified		0		0	0	0	0	0
Total FTEs		0		1,041	1,041	1,041	982	(59)



Source of Funding

This program is funded with State General Fund, Interagency Transfers, Fees and Self-generated Revenues, and Federal Funds. The Interagency Transfers is for Medicaid, Uncompensated Care Costs (UCC) and Disproportionate Share Hospital (DSH) replacement funds that are received from the Department of Health & Hospitals Medical Vendor Payments; Ryan White and WIC received from The Office of Public Health; and replacement funds for Medicaid that are received from the State Management Organization for Behavior Services for the System of Coordinated Care initiative. The Fees and Self-generated Revenues are derived from collections of commercial and private pay payments. The Federal Funds are derived from Medicare collections.

Major Changes from Existing Operating Budget

Ger	neral Fund	т	otal Amount	Table of Organization	Description
\$	276,151				
Þ	2/0,131	Э	276,151	0	Mid-Year Adjustments (BA-7s):
\$	6,966,504	¢	121,056,036	1,041	Existing Oper Budget as of 12/1/10
Ф	0,900,304	Ф	121,030,030	1,041	Existing Oper Budget as of 12/1/10
					Statewide Major Financial Changes:
	(27(255)		(27(-255)	(4)	· ·
	(376,355)		(376,355)	(4)	Annualization of FY11 Mid-Year Expenditure Reduction
	(276,151)		(276,151)	0	Non-recurring Carryforwards
					Non-Statewide Major Financial Changes:
	0		(248,067)	0	Adjust Medicaid funding due to savings that will be generated as a result in requiring prior authorization for outpatient surgical procedures, ultrasounds and imaging for treatment of cardiovascular disease.
	0		0	(49)	Realign the Table of Organization (T.O.) within the LSU Healthcare Services Division.
	0		(3,203,324)	0	Adjust Interagency Transfers and Fees and Self-generated Revenues to properly classify expenditures and revenue within the LSU Healthcare Services Division (HCSD) associated with the LSU HCSD Central Office.
	0		2,037,237	0	Properly align budget authority to reflect expenditures and revenues which will be generated.
	0		(3,083,114)	0	Adjust Interagency Transfer budget authority for savings resulting from the use of the Low Income Needy Collaboration (INC) UPL model.
	(830,033)		(6,490,365)	(6)	Adjust the hospital budgets for the LSU Healthcare Center Services Division.
\$	5,483,965	\$	109,415,897	982	Recommended FY 2011-2012
\$	0	\$	0	0	Less Supplementary Recommendation
\$	5,483,965	\$	109,415,897	982	Base Executive Budget FY 2011-2012
\$	5,483,965	\$	109,415,897	982	Grand Total Recommended
4	2,	7	.,,,,,,	302	



Professional Services

Amount	Description
\$4,577,524	Contracted medical services for oncology, physicians, etc.
\$4,577,524	TOTAL PROFESSIONAL SERVICES

Other Charges

Amount	Description
	Other Charges:
\$8,158,705	Medical services provided by the LSU Health Sciences Center and other miscellaneous expenses
\$8,158,705	SUB-TOTAL OTHER CHARGES
	Interagency Transfers:
\$154,755	Department of Civil Service
\$17,712	Comprehensive Public Training Program (CPTP)
\$1,911,165	Office of Risk Management
\$84,244	Legislative Auditor Expenses
\$2,167,876	SUB-TOTAL INTERAGENCY TRANSFERS
\$10,326,581	TOTAL OTHER CHARGES

Acquisitions and Major Repairs

Amount	Description
\$97,744	Replacement of medical equipment
\$97,744	TOTAL ACQUISITIONS AND MAJOR REPAIRS

Performance Information

1. (KEY) To provide quality medical care while serving as the state's classroom for medical and clinical education, working towards maintaining average lengths of stay for medical/surgical patients admitted to the hospital each fiscal year, consistent with benchmarks established through the University Health Systems Consortium, of which LSU Health is a member organization.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable



Performance Indicators

			Performance Ind	licator Values		
L e v e Performance Indicator l Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
K FTEs per adjusted occupied bed (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	4.9	4.9
New Indicator for FY 2011-2	2012.					
K Acute patient days (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	24,000	24,000
New Indicator for FY 2011-2	2012.					
K Hospital admissions (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	4,600	4,600
New Indicator for FY 2011-2	2012.					
S AMI: Aspirin at arrival (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	98	98
New Indicator for FY 2011-2	2012.					
S Heart failure ace inhibitor (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	94	94
New Indicator for FY 2011-2	2012.					
S Pneumonia appropriate antibiotic (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	91	91
New Indicator for FY 2011-2	2012.					
K Number of clinic visits (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	97,000	97,000
The number of clinic visits is 2012.	s measured as the total	al ambulatory clinic	visits with an evaluat	tion and managemen	nt code. New Indica	tor for FY 2011-
K Emergency department visits (LAPAS CODE - 5866)	45,000	49,690	45,850	45,850	47,000	47,000
An emergency room visit is a basis. The patient must be tr Admits.		,	1 1	_		

K Overall patient satisfaction						
survey rating (LAPAS						
CODE - 9845)	61%	82%	64%	64%	67%	67%

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported. It should be noted that CMS' patient satisfaction survey is a standardized instrument which measures inpatient care across the United States.

K Cost per adjusted patient						
day (LAPAS CODE -						
23227)	\$ 1,736 \$	1,781 \$	1,775 \$	1,775 \$	1,850 \$	1,850

Cost per adjusted patient day is calculated by dividing total expenses by the total of inpatient revenue divided by outpatient revenue multiplied by inpatient days.

K Willingness to recommend						
hospital (LAPAS CODE -						
23228)	66%	83%	68%	68%	69%	69%



Performance Indicators (Continued)

				Performance Indicator Values							
L				Performance							
e		Yearend		Standard as	Existing	Performance At	Performance				
\mathbf{v}		Performance	Actual Yearend	Initially	Performance	Continuation	At Executive				
e	Performance Indicator	Standard	Performance	Appropriated	Standard	Budget Level	Budget Level				
1	Name	FY 2009-2010	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	FY 2011-2012				

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported.

S Number of staffed beds						
(LAPAS CODE - 9838)	110	97	105	105	101	101

Staffed beds include all adult, pediatric, neonatal intensive care unit, and psychiatric beds set up and in service for inpatients on a routine basis. Staffed beds exclude newborn bassinets, labor and delivery beds, and emergency room beds.

S Average length of stay for						
acute medical surgery						
inpatients (LAPAS CODE						
- 15471)	5.0	4.6	5.0	5.0	4.8	4.8

Acute Care is a type of healthcare in which a patient is treated for an acute (immediate and severe) episode of illness, for the subsequent treatment of injuries related to an accident or other trauma, or during recovery from surgery. Acute care is given in the hospital by specialized personnel, using complex and sophisticated technical equipment and materials. Unlike chronic care, acute care is often necessary for only a short time. Average length of stay for acute medical surgery inpatients is the total number of acute care medical surgery discharge days divided by the total number of acute care medical surgery discharges from the hospital. The average length of stay is a key indicator of utilization and clinical management and is predictive of the average resources used during a patient's stay in the hospital.

2. (KEY) Continue systemwide disease management initiatives such that results at June 30, 2012 show improvements over those at June 30, 2011.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable



Performance Indicators

L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Ind Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
	Percentage of diabetic patients with long term glycemic control (LAPAS CODE - 15476)	50%	55%	50%	50%	50%	50%

Diabetes mellitus is a disease of the pancreas (an organ behind your stomach). Normally, the pancreas releases a hormone called insulin that helps the body store and use the sugar and fat from the food individuals eat. Diabetes occurs when the pancreas does not produce any insulin, or the pancreas produces very little insulin or when the body does not respond appropriately to insulin, a condition called "insulin resistance." The hemoglobin A1C test, also called a glycated hemoglobin test, measures the proportion of hemoglobin molecules in a patient's red blood cells that have glucose attached to them (and thus are glycated). Once glycated, a hemoglobin molecule stays that way throughout the 3 to 4 month lifecycle of its red blood cell. Red blood cells are continually dying and being replaced, so at any given time they have a range of ages in the patient's body. The LSU-HSCD systemwide standard is 50%. The hemoglobin A1C goal for people with Type 2 diabetes is less than 7%. The finding of a major diabetes study, the Diabetes Control and Complications Trial (DCCT), found patients who keep their hemoglobin A1C levels close to 7% have a much better chance of delaying or preventing complications that affect the eyes, kidneys, and nerves than people with a hemoglobin A1C of approximately 9%. The United Kingdom Prospective Diabetes Study (UKPDS), a 20 year study that involves more than 5,000 people with type 2 diabetes, showed that intensive blood glucose control significantly reduces the risk of major diabetic eye disease and early kidney damage. Definition-American Diabetes Association & the Department of Patient Education and Health Information/Department of Endocrinology at the Cleveland Clinic - Percentage of Diabetics with current A1C <= 7 is calculated by taking the number of diabetics with current HbgA1c<=7 and dividing that by the number of diabetics with current HbgA1c.

K Percentage of women >=						
50 years of age receiving						
mammogram in the past 2						
years. (LAPAS CODE -						
New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	60%	60%

Percentage of women >= 50 years of age with mammogram in the past 2 years is calculated by taking the number of women >= 50 years of age with a mammogram in the past 2 years and dividing that by the number of women in the population >= 50. New Indicator for FY 2011-2012. New Indicator for FY 2011-2012.



610_6000 — W.O. Moss Regional Medical Center



Program Authorization: R.S.17:1519-R.S.17:1519.15

Program Description

The mission of the W. O. Moss Regional Medical Center is:

- To provide access to high quality medical care.
- To develop medical and clinical work force through accredited residency and other health education programs.
- To operate efficiently and cost-effectively.
- To work cooperatively with other healthcare providers and agencies to improve healthcare outcomes, while
 achieving objectives.

The goals of W. O. Moss Regional Medical Center are:

- I. Teaching: To provide an adequate infrastructure and supportive environment for teaching and learning.
- II. Research: To continue generating new knowledge and technology through research and scholarly activities to enhance the well-being of the state's population and economic status.
- III. Revenue: To maintain an efficient and effective administrative structure necessary to accomplish its mission.
- IV. Access to patient care: To continue the implementation of appropriate, effective, and compassionate care that is accessible, affordable, and culturally sensitive and that will serve as a model for others in Louisiana and across the country.
- V. Quality: To serve as a valued partner in providing clinical care of the highest quality outcomes conforming to evidence-based standards, in settings that support the missions.
- VI. Service: To meet and exceed the standards in customer service with internal and external partners and constituencies to advance excellence in healthcare.
- VII. Stakeholders: To provide opportunities and resources for continuous improvement of workforce and foster cooperation and communication among stakeholders.



W. O. Moss Regional Medical Center serves a five-parish area in Southwest Louisiana (Allen, Beauregard, Calcasieu, Cameron, and Jefferson Davis). The hospital provides multiple services targeted to the pediatric, adolescent, and adult populations, including women/infant/children programs, ADHD clinic, sickle anemia clinic, pediatric cardiology clinic, disease management programs for diabetes and asthma, kid med clinic, and pediatric walk-in. In addition to the provision of acute, primary, general critical medical care to indigent, Medicare, and Medicaid populations, the hospital provides support functions such as pharmacy, blood bank, respiratory therapy, anesthesiology, and various diagnostic services.

For additional information, see:

W.O. Moss Regional Medical Center

W.O. Moss Regional Medical Center Budget Summary

	Prior Year Actuals FY 2009-2010		ŀ	Enacted FY 2010-2011	existing Oper Budget as of 12/1/10	Continuation FY 2011-2012		ecommended FY 2011-2012	Total Recommended Over/(Under) EOB	
Means of Financing:										
State General Fund (Direct)	\$	8,470,770	\$	8,258,171	\$ 8,308,086	\$	8,631,491	\$ 7,551,609	\$	(756,477)
State General Fund by:										
Total Interagency Transfers		0		30,452,350	30,452,350		32,494,191	24,257,984		(6,194,366)
Fees and Self-generated Revenues		0		5,384,468	5,384,468		5,480,260	951,800		(4,432,668)
Statutory Dedications		0		300,000	300,000		0	0		(300,000)
Interim Emergency Board		0		0	0		0	0		0
Federal Funds		0		3,168,468	3,168,468		3,286,943	2,395,021		(773,447)
Total Means of Financing	\$	8,470,770	\$	47,563,457	\$ 47,613,372	\$	49,892,885	\$ 35,156,414	\$	(12,456,958)
Expenditures & Request:										
Personal Services	\$	0	\$	0	\$ 22,986,232	\$	26,169,390	\$ 17,092,840	\$	(5,893,392)
Total Operating Expenses		0		0	14,795,799		14,795,799	11,995,258		(2,800,541)
Total Professional Services		0		0	6,289,492		6,289,492	5,323,188		(966,304)
Total Other Charges		8,470,770		47,563,457	3,491,849		2,588,204	732,761		(2,759,088)
Total Acq & Major Repairs		0		0	50,000		50,000	12,367		(37,633)
Total Unallotted		0		0	0		0	0		0
Total Expenditures & Request	\$	8,470,770	\$	47,563,457	\$ 47,613,372	\$	49,892,885	\$ 35,156,414	\$	(12,456,958)
Add the national and										
Authorized Full-Time Equiva Classified	ients:	0		385	385		385	360		(25)
Unclassified		0		0	385		385	0		(25)
Total FTEs		0		385	385		385	360		(25)



Source of Funding

This program is funded with State General Fund, Interagency Transfers, Fees and Self-generated Revenues, and Federal Funds. The Interagency Transfers is for Medicaid, Uncompensated Care Costs (UCC) and Disproportionate Share Hospital (DSH) replacement funds that are received from the Department of Health & Hospitals Medical Vendor Payments; and replacement funds for Medicaid that are received from the State Management Organization for Behavior Services for the System of Coordinated Care initiative. The Fees and Self-generated Revenues are derived from collections of commercial and private pay payments. The Federal Funds are derived from Medicare collections.

W.O. Moss Regional Medical Center Statutory Dedications

Б. 1	Prior Year Actuals		Enacted	Existing Oper Budget		Continuation		ecommended	Total ecommended ver/(Under)
Fund	FY 2009-2010	F	Y 2010-2011	as of 12/1/10	F	Y 2011-2012	F"	Y 2011-2012	EOB
Overcollections Fund	\$ 0	\$	300,000	\$ 300,000	\$	0	\$	0	\$ (300,000)

Major Changes from Existing Operating Budget

•				•	
Gei	neral Fund	Т	otal Amount	Table of Organization	Description
\$	49,915	\$	49,915	0	Mid-Year Adjustments (BA-7s):
\$	8,308,086	\$	47,613,372	385	Existing Oper Budget as of 12/1/10
					Statewide Major Financial Changes:
\$	(334,625)	\$	(334,625)	0	Annualization of FY11 Mid-Year Expenditure Reduction
\$	(49,915)	\$	(49,915)	0	Non-recurring Carryforwards
					Non-Statewide Major Financial Changes:
\$	0	\$	(73,350)	0	Adjust Medicaid funding due to savings that will be generated as a result in requiring prior authorization for outpatient surgical procedures, ultrasounds and imaging for treatment of cardiovascular disease.
\$	0	\$	0	17	Realign the Table of Organization (T.O.) within the LSU Healthcare Services Division.
\$	0	\$	(1,199,178)	0	Adjust Interagency Transfers and Fees and Self-generated Revenues to properly classify expenditures and revenue within the LSU Healthcare Services Division (HCSD) associated with the LSU HCSD Central Office.
\$	0	\$	(129,245)	0	Properly align budget authority to reflect expenditures and revenues which will be generated.
\$	0	\$	(1,342,594)	0	Adjust Interagency Transfer budget authority for savings resulting from the use of the Low Income Needy Collaboration (INC) UPL model.
\$	(371,937)	\$	(8,203,649)	(42)	Adjust the hospital budgets for the LSU Healthcare Center Services Division.



Major Changes from Existing Operating Budget (Continued)

(General Fund	7	Fotal Amount	Table of Organization	Description
\$	0	\$	(1,124,402)	0	Non-recur one-time funding for Special Legislative Projects (SLP).
\$	7,551,609	\$	35,156,414	360	Recommended FY 2011-2012
\$	0	\$	0	0	Less Supplementary Recommendation
\$	7,551,609	\$	35,156,414	360	Base Executive Budget FY 2011-2012
\$	7,551,609	\$	35,156,414	360	Grand Total Recommended

Professional Services

Amount	Description
\$5,323,188	Contracted medical services for oncology, physicians, etc.
\$5,323,188	TOTAL PROFESSIONAL SERVICES

Other Charges

Amount	Description
	Other Charges:
\$0	This program does not have funding for Other Charges for Fiscal Year 2011-2012
\$0	SUB-TOTAL OTHER CHARGES
	Interagency Transfers:
\$5,975	Department of Civil Service
\$1,127	Comprehensive Public Training Program (CPTP)
\$51,081	Forms Management and Data Processing
\$647,876	Office of Risk Management
\$26,702	Legislative Auditor Expenses
\$732,761	SUB-TOTAL INTERAGENCY TRANSFERS
\$732,761	TOTAL OTHER CHARGES

Acquisitions and Major Repairs

Amount	Description
\$12,367	Replacement of computers, printers and monitors
\$12,367	TOTAL ACQUISITIONS AND MAJOR REPAIRS



Performance Information

1. (KEY) To provide quality medical care while serving as the state's classroom for medical and clinical education, working towards maintaining average lengths of stay for medical/surgical patients admitted to the hospital each fiscal year, consistent with benchmarks established through the University Health Systems Consortium, of which LSU Health is a member organization.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable

Performance Indicators

			Performance Ind	licator Values		
L e v e Performance Indicator l Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
K FTEs per adjusted occupied bed (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	4.9	4.9
New Indicator for FY 2011-2	012.					
K Acute patient days (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	8,500	8,500
New Indicator for FY 2011-2	012.					
K Hospital admissions (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	1,250	1,250
New Indicator for FY 2011-2	012.					
S AMI: Aspirin at arrival (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	98	98
New Indicator for FY 2011-2	012.					
S Heart failure ace inhibitor (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	94	94
New Indicator for FY 2011-2	012.					
S Pneumonia appropriate antibiotic (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	91	91
New Indicator for FY 2011-2	012.					
K Number of clinic visits (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	49,000	49,000
The number of clinic visits is 2012.	measured as the total	al ambulatory clinic v	risits with an evaluat	tion and managemer	nt code. New Indica	tor for FY 2011-
K Emergency department visits (LAPAS CODE - 5872)	25,200	27,915	27,000	27,000	28,000	28,000

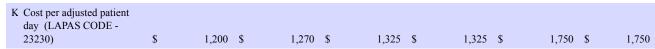
An emergency room visit is an immediate treatment of an ill or injured person who requires medical or surgical care, usually on an unscheduled basis. The patient must be treated by ER staff/associates to be counted as an ER visit. ED visits include ER visits (ED Encounters) plus ER admits.



Performance Indicators (Continued)

				Performance Indicator Values				
L e		Yearend		Performance Standard as	Existing	Performance At	Performance	
v		Performance	Actual Yearend	Initially	Performance	Continuation	At Executive	
e I	Performance Indicator Name	Standard FY 2009-2010	Performance FY 2009-2010	Appropriated FY 2010-2011	Standard FY 2010-2011	Budget Level FY 2011-2012	Budget Level FY 2011-2012	
S	Overall patient satisfaction survey rating (LAPAS							
C	CODE - 9860)	61%	78%	64%	64%	67%	67%	

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported. It should be noted that CMS' patient satisfaction survey is a standardized instrument which measures inpatient care across the United States.



Cost per adjusted patient day is calculated by dividing total expenses by the total of inpatient revenue divided by outpatient revenue multiplied by inpatient days.

K Willingness to recommend						
hospital (LAPAS CODE -						
23231)	66%	70%	68%	68%	69%	69%

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported.

S Number of staffed beds						
(LAPAS CODE - 9852)	34	30	30	30	30	30

Staffed beds include all adult, pediatric, neonatal intensive care unit, and psychiatric beds set up and in service for inpatients on a routine basis. Staffed beds exclude newborn bassinets, labor and delivery beds, and emergency room beds.

S Average length of stay for acute medical surgery inpatients (LAPAS CODE - 15481) 5.0 4.1 4.2 4.2 4.8 4.8

Acute Care is a type of healthcare in which a patient is treated for an acute (immediate and severe) episode of illness, for the subsequent treatment of injuries related to an accident or other trauma, or during recovery from surgery. Acute care is given in the hospital by specialized personnel, using complex and sophisticated technical equipment and materials. Unlike chronic care, acute care is often necessary for only a short time. Average length of stay for acute medical surgery inpatients is the total number of acute care medical surgery discharge days divided by the total number of acute care medical surgery discharges from the hospital. The average length of stay is a key indicator of utilization and clinical management and is predictive of the average resources used during a patient's stay in the hospital.

2. (KEY) Continue systemwide disease management initiatives such that results at June 30, 2012 show improvements over those at June 30, 2011.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable



Performance Indicators

L e		Yearend		Performance Ind Performance Standard as	licator Values Existing	Performance At	Performance
v e 1	Performance Indicator Name	Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Initially Appropriated FY 2010-2011	Performance Standard FY 2010-2011	Continuation Budget Level FY 2011-2012	At Executive Budget Level FY 2011-2012
	Percentage of diabetic patients with long term glycemic control (LAPAS CODE - 15486)	50%	52%	50%	50%	50%	50%

Diabetes mellitus is a disease of the pancreas (an organ behind your stomach). Normally, the pancreas releases a hormone called insulin that helps the body store and use the sugar and fat from the food individuals eat. Diabetes occurs when the pancreas does not produce any insulin, or the pancreas produces very little insulin or when the body does not respond appropriately to insulin, a condition called "insulin resistance." The hemoglobin A1C test, also called a glycated hemoglobin test, measures the proportion of hemoglobin molecules in a patient's red blood cells that have glucose attached to them (and thus are glycated). Once glycated, a hemoglobin molecule stays that way throughout the 3 to 4 month lifecycle of its red blood cell. Red blood cells are continually dying and being replaced, so at any given time they have a range of ages in the patient's body. LSU-HCSD's systemwide standard is 50%. The hemoglobin A1C goal for people with Type 2 diabetes is less than 7%. The finding of a major diabetes study, the Diabetes Control and Complications Trial (DCCT), found patients who keep their hemoglobin A1C levels close to 7% have a much better chance of delaying or preventing complications that affect the eyes, kidneys, and nerves than people with a hemoglobin A1C of approximately 9%. The United Kingdom Prospective Diabetes Study (UKPDS), a 20 year study that involves more than 5,000 people with type 2 diabetes, showed that intensive blood glucose control significantly reduces the risk of major diabetic eye disease and early kidney damage. Definition-American Diabetes Association & the Department of Patient Education and Health Information/Department of Endocrinology at the Cleveland Clinic - Percentage of Diabetics with current A1C <= 7 is calculated by taking the number of diabetics with current HbgA1c</p>

K Percentage of women >=
50 years of age receiving
mammogram in the past 2
years. (LAPAS CODE New) Not Applicable Not Applicable Not Applicable Not Applicable 60% 60%

Percentage of women \geq =50 years of age with mammogram in the past 2 years is calculated by taking the number of women \geq = 50 years of age with a mammogram in the past 2 years and dividing that by the number of women in the population \geq = 50. New Indicator for FY 2011-2012.



610_7000 — Lallie Kemp Regional Medical Center



Program Authorization: R.S.17:1519-R.S.17:1519.15

Program Description

The mission of the Lallie Kemp Medical Center is:

- To provide access to high quality medical care.
- To develop medical and clinical work force through accredited residency and other health education programs.
- To operate efficiently and cost-effectively.
- To work cooperatively with other healthcare providers and agencies to improve healthcare outcomes, while achieving objectives.

The goals Lallie Kemp Medical Center are:

- I. Teaching: To provide an adequate infrastructure and supportive environment for teaching and learning.
- II. Research: To continue generating new knowledge and technology through research and scholarly activities to enhance the well-being of the state's population and economic status.
- III. Revenue: To maintain an efficient and effective administrative structure necessary to accomplish its mission.
- IV. Access to patient care: To continue the implementation of appropriate, effective, and compassionate care that is accessible, affordable, and culturally sensitive and that will serve as a model for others in Louisiana and across the country.
- V. Quality: To serve as a valued partner in providing clinical care of the highest quality outcomes conforming to evidence-based standards, in settings that support the missions.
- VI. Service: To meet and exceed the standards in customer service with internal and external partners and constituencies to advance excellence in healthcare.
- VII. Stakeholders: To provide opportunities and resources for continuous improvement of workforce and foster cooperation and communication among stakeholders.

Lallie Kemp Medical Center is recognized as one of the leading small rural hospitals in the delivery of health-care services. Multiple services are targeted to the Florida parishes' pediatric, adolescent, and adult populations, including immunization clinic, asthma care programs, ADD management program, diabetes services, well childcare and general pediatric clinics. The medical center not only provides acute, primary, and general critical medical care to indigent, Medicare, and Medicaid populations, but also provides support functions such as pharmacy, blood bank, respiratory therapy, anesthesiology, and various diagnostic services.



For additional information, see:

Lallie Kemp Regional Medical Center

Lallie Kemp Regional Medical Center Budget Summary

		rior Year Actuals 2009-2010	F	Enacted 'Y 2010-2011	Existing Oper Budget as of 12/1/10	Continuation FY 2011-2012	ecommended 'Y 2011-2012	Total ecommended ver/(Under) EOB
Means of Financing:								
State General Fund (Direct)	\$	4,734,884	\$	4,642,202	\$ 4,675,672	\$ 4,853,959	\$ 4,293,412	\$ (382,260)
State General Fund by:								
Total Interagency Transfers		0		30,266,131	30,266,131	32,206,425	26,179,258	(4,086,873)
Fees and Self-generated Revenues		0		3,514,353	3,514,353	3,561,949	1,979,622	(1,534,731)
Statutory Dedications		0		0	0	0	0	0
Interim Emergency Board		0		0	0	0	0	0
Federal Funds		0		4,625,862	4,625,862	4,770,581	4,606,977	(18,885)
Total Means of Financing	\$	4,734,884	\$	43,048,548	\$ 43,082,018	\$ 45,392,914	\$ 37,059,269	\$ (6,022,749)
Expenditures & Request:								
Personal Services	\$	0	\$	0	\$ 24,837,417	\$ 27,058,561	\$ 23,169,568	\$ (1,667,849)
Total Operating Expenses		0		0	10,800,131	10,800,131	8,489,964	(2,310,167)
Total Professional Services		0		0	4,929,777	4,929,777	4,337,875	(591,902)
Total Other Charges		4,734,884		43,048,548	2,239,508	2,329,260	838,991	(1,400,517)
Total Acq & Major Repairs		0		0	275,185	275,185	222,871	(52,314)
Total Unallotted		0		0	0	0	0	0
Total Expenditures & Request	\$	4,734,884	\$	43,048,548	\$ 43,082,018	\$ 45,392,914	\$ 37,059,269	\$ (6,022,749)
Authorized Full-Time Equiva	lents:							
Classified		0		384	384	384	393	9
Unclassified		0		0	0	0	0	0
Total FTEs		0		384	384	384	393	9



Source of Funding

This program is funded with State General Fund, Interagency Transfers, Fees and Self-generated Revenues, and Federal Funds. The Interagency Transfers is for Medicaid, Uncompensated Care Costs (UCC) and Disproportionate Share Hospital (DSH) replacement funds that are received from the Department of Health & Hospitals Medical Vendor Payments; and replacement funds for Medicaid that are received from the State Management Organization for Behavior Services for the System of Coordinated Care initiative. The Fees and Self-generated Revenues are derived from collections of commercial and private pay payments. The Federal Funds are derived from Medicare collections.

Major Changes from Existing Operating Budget

Ge	neral Fund	To	otal Amount	Table of Organization	Description
\$	33,470	\$	33,470	0	Mid-Year Adjustments (BA-7s):
\$	4,675,672	\$	43,082,018	384	Existing Oper Budget as of 12/1/10
					Statewide Major Financial Changes:
	(264,519)		(264,519)	0	Annualization of FY11 Mid-Year Expenditure Reduction
	(33,470)		(33,470)	0	Non-recurring Carryforwards
					Non-Statewide Major Financial Changes:
	0		(66,481)	0	Adjust Medicaid funding due to savings that will be generated as a result in requiring prior authorization for outpatient surgical procedures, ultrasounds and imaging for treatment of cardiovascular disease.
	0		0	35	Realign the Table of Organization (T.O.) within the LSU Healthcare Services Division.
	0		(1,099,035)	0	Adjust Interagency Transfers and Fees and Self-generated Revenues to properly classify expenditures and revenue within the LSU Healthcare Services Division (HCSD) associated with the LSU HCSD Central Office.
	0		775,321	0	Properly align budget authority to reflect expenditures and revenues which will be generated.
	0		(1,214,208)	0	Adjust Interagency Transfer budget authority for savings resulting from the use of the Low Income Needy Collaboration (INC) UPL model.
	(84,271)		(4,120,357)	(26)	Adjust the hospital budgets for the LSU Healthcare Center Services Division.
\$	4,293,412	\$	37,059,269	393	Recommended FY 2011-2012
\$	0	\$	0	0	Less Supplementary Recommendation
\$	4,293,412	\$	37,059,269	393	Base Executive Budget FY 2011-2012
\$	4,293,412	\$	37,059,269	393	Grand Total Recommended



Professional Services

Amount	Description
\$4,337,875	Contracted medical services for oncology, physicians, etc.
\$4,337,875	TOTAL PROFESSIONAL SERVICES

Other Charges

Amount	Description
	Other Charges:
\$137,723	Medical services provided by the LSU Health Sciences Center and other miscellaneous expenses
\$137,723	SUB-TOTAL OTHER CHARGES
	Interagency Transfers:
\$53,012	Department of Civil Service
\$6,067	Comprehensive Public Training Program (CPTP)
\$36,301	Forms Management and Data Processing
\$581,078	Office of Risk Management
\$24,810	Legislative Auditor Expenses
\$701,268	SUB-TOTAL INTERAGENCY TRANSFERS
\$838,991	TOTAL OTHER CHARGES

Acquisitions and Major Repairs

Amount	Description
\$222,871	Replacement of medical equipment
\$222,871	TOTAL ACQUISITIONS AND MAJOR REPAIRS

Performance Information

1. (KEY) To provide quality medical care while serving as the state's classroom for medical and clinical education, working towards maintaining average lengths of stay for medical/surgical patients admitted to the hospital each fiscal year, consistent with benchmarks established through the University Health Systems Consortium, of which LSU Health is a member organization.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable



Performance Indicators

			Performance Ind	licator Values		
L e v e Performance Indicator l Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
K FTEs per adjusted occupied bed (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	4.9	4.9
New Indicator for FY 2011-2	012.					
K Acute patient days (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	4,000	4,000
New Indicator for FY 2011-2	012.					
K Hospital admissions (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	1,000	1,000
New Indicator for FY 2011-2	012.					
S AMI: Aspirin at arrival (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	98	98
New Indicator for FY 2011-2	012.					
S Heart failure ace inhibitor (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	94	94
New Indicator for FY 2011-2	012.					
S Pneumonia appropriate antibiotic (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	91	91
New Indicator for FY 2011-2	012.					
K Number of clinic visits (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	42,000	42,000
The number of clinic visits is 2012.	measured as the total	al ambulatory clinic	visits with an evaluat	tion and managemen	nt code. New Indica	tor for FY 2011-
K Emergency department visits (LAPAS CODE - 5878)	26,500	25,829	24,950	24,950	27,000	27,000
An emergency room visit is a						

basis. The patient must be treated by ER staff/associates to be counted as an ER visit. ED visits include ER visits (ED Encounters) plus ER admits.

K Overall patient satisfaction						
survey rating (LAPAS						
CODE - 9870)	61%	91%	64%	64%	67%	67%

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported. It should be noted that CMS' patient satisfaction survey is a standardized instrument which measures inpatient care across the United States, whereas prior to SFY 2010 LSU-HCSD's patient satisfaction survey was an in-house instrument which measured outpatient care across the LSU-HSCD medical centers.

K Cost per adjusted patient						
day (LAPAS CODE -						
23233)	\$ 2,013 \$	2,245 \$	2,150 \$	2,150 \$	1,750 \$	1,750

Cost per adjusted patient day is calculated by dividing total expenses by the total of inpatient revenue divided by outpatient revenue multiplied by inpatient days.

1 ,						
K Willingness to recommend						
hospital (LAPAS CODE -						
23234)	66%	91%	68%	68%	69%	69%



Performance Indicators (Continued)

				Performance Indicator Values						
L				Performance						
e		Yearend		Standard as	Existing	Performance At	Performance			
\mathbf{v}		Performance	Actual Yearend	Initially	Performance	Continuation	At Executive			
e	Performance Indicator	Standard	Performance	Appropriated	Standard	Budget Level	Budget Level			
1	Name	FY 2009-2010	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	FY 2011-2012			

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported.

S Number of staffed beds (LAPAS CODE - 9867) 25 19 18 18 18 18

Staffed beds include all adult, pediatric, neonatal intensive care unit, and psychiatric beds set up and in service for inpatients on a routine basis. Staffed beds exclude newborn bassinets, labor and delivery beds, and emergency room beds.

S Average length of stay for acute medical surgery inpatients (LAPAS CODE - 15491) 4.0 3.9 4.0 4.0 4.8 4.8

Acute Care is a type of healthcare in which a patient is treated for an acute (immediate and severe) episode of illness, for the subsequent treatment of injuries related to an accident or other trauma, or during recovery from surgery. Acute care is given in the hospital by specialized personnel, using complex and sophisticated technical equipment and materials. Unlike chronic care, acute care is often necessary for only a short time. Average length of stay for acute medical surgery inpatients is the total number of acute care medical surgery discharge days divided by the total number of acute care medical surgery discharges from the hospital. The average length of stay is a key indicator of utilization and clinical management and is predictive of the average resources used during a patient's stay in the hospital.

2. (KEY) Continue systemwide disease management initiatives such that results at June 30, 2012 show improvements over those at June 30, 2011.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable



Performance Indicators

		Performance Indicator Values								
L				Performance						
e v		Yearend Performance	Actual Yearend	Standard as Initially	Existing Performance	Performance At Continuation	Performance At Executive			
e	Performance Indicator	Standard	Performance	Appropriated	Standard	Budget Level	Budget Level			
1	Name	FY 2009-2010	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	FY 2011-2012			
	Percentage of diabetic patients with long term glycemic control (LAPAS									
	CODE - 15496)	50%	55%	50%	50%	50%	50%			

Diabetes mellitus is a disease of the pancreas (an organ behind your stomach). Normally, the pancreas releases a hormone called insulin that helps the body store and use the sugar and fat from the food individuals eat. Diabetes occurs when the pancreas does not produce any insulin, or the pancreas produces very little insulin or when the body does not respond appropriately to insulin, a condition called "insulin resistance." The hemoglobin A1C test, also called a glycated hemoglobin test, measures the proportion of hemoglobin molecules in a patient's red blood cells that have glucose attached to them (and thus are glycated). Once glycated, a hemoglobin molecule stays that way throughout the 3 to 4 month lifecycle of its red blood cell. Red blood cells are continually dying and being replaced, so at any given time they have a range of ages in the patient's body. LSU-HCSD's systemwide standard is 50%. The hemoglobin A1C goal for people with Type 2 diabetes is less than 7%. The finding of a major diabetes study, the Diabetes Control and Complications Trial (DCCT), found patients who keep their hemoglobin A1C levels close to 7% have a much better chance of delaying or preventing complications that affect the eyes, kidneys, and nerves than people with a hemoglobin A1C of approximately 9%. The United Kingdom Prospective Diabetes Study (UKPDS), a 20 year study that involves more than 5,000 people with type 2 diabetes, showed that intensive blood glucose control significantly reduces the risk of major diabetic eye disease and early kidney damage. Definition-American Diabetes Association & the Department of Patient Education and Health Information/Department of Endocrinology at the Cleveland Clinic - Percentage of Diabetics with current A1C <= 7 is calculated by taking the number of diabetics with current HbgA1c<=7 and dividing that by the number of diabetics with current HbgA1c.

K Percentage of women >=						
50 years of age receiving						
mammogram in the past 2						
years. (LAPAS CODE -						
New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	60%	60%

Percentage of women \geq =50 years of age with mammogram in the past 2 years is calculated by taking the number of women \geq = 50 years of age with a mammogram in the past 2 years and dividing that by the number of women in the population \geq = 50. New Indicator for FY 2011-2012.



610_8000 — Washingtion-St Tammany Regional Medical Center



Program Authorization: R.S.17:1519-R.S.17:1519.15

Program Description

The mission of the Washington-St. Tammany Regional Medical Center is:

- To provide access to high quality medical care.
- To develop medical and clinical work force through accredited residency and other health education programs.
- To operate efficiently and cost-effectively.
- To work cooperatively with other healthcare providers and agencies to improve healthcare outcomes, while achieving objectives.

The goals of Washington-St. Tammany Regional Medical Center are:

- I. Teaching: To provide an adequate infrastructure and supportive environment for teaching and learning.
- II. Research: To continue generating new knowledge and technology through research and scholarly activities to enhance the well-being of the state's population and economic status.
- III. Revenue: To maintain an efficient and effective administrative structure necessary to accomplish its mission.
- IV. Access to patient care: To continue the implementation of appropriate, effective, and compassionate care that is accessible, affordable, and culturally sensitive and that will serve as a model for others in Louisiana and across the country.
- V. Quality: To serve as a valued partner in providing clinical care of the highest quality outcomes conforming to evidence-based standards, in settings that support the missions.
- VI. Service: To meet and exceed the standards in customer service with internal and external partners and constituencies to advance excellence in healthcare.
- VII. Stakeholders: To provide opportunities and resources for continuous improvement of workforce and foster cooperation and communication among stakeholders.

Washington-St. Tammany Regional Medical Center provides multiple services targeted to the pediatric, adolescent, and adult populations, including women/infant/children programs, disease management programs for diabetes and asthma, kid med clinic, and Reach Out and Read Children's Literacy. In addition to the provision of acute, primary, and general critical medical care to indigent, Medicare, and Medicaid populations, the hospital provides support functions such as pharmacy, blood bank, respiratory therapy, anesthesiology, and various diagnostic services.



For additional information, see:

Washingtion-St Tammany Regional Medical Center

Washingtion-St Tammany Regional Medical Center Budget Summary

		rior Year Actuals 2009-2010	I	Enacted FY 2010-2011	existing Oper Budget as of 12/1/10	Continuation FY 2011-2012	ecommended Y 2011-2012	Total ecommended ver/(Under) EOB
Means of Financing:								
State General Fund (Direct)	\$	4,845,808	\$	4,896,769	\$ 4,896,769	\$ 5,116,071	\$ 4,557,954	\$ (338,815)
State General Fund by:								
Total Interagency Transfers		0		38,880,973	38,880,973	41,690,739	37,485,338	(1,395,635)
Fees and Self-generated Revenues		0		9,697,412	9,697,412	9,900,686	6,638,141	(3,059,271)
Statutory Dedications		0		0	0	0	0	0
Interim Emergency Board		0		0	0	0	0	0
Federal Funds		0		10,792,454	10,792,454	10,995,500	10,987,359	194,905
Total Means of Financing	\$	4,845,808	\$	64,267,608	\$ 64,267,608	\$ 67,702,996	\$ 59,668,792	\$ (4,598,816)
Expenditures & Request:								
Personal Services	\$	0	\$	0	\$ 36,684,751	\$ 40,142,131	\$ 38,673,401	\$ 1,988,650
Total Operating Expenses		0		0	17,067,548	17,067,548	15,445,141	(1,622,407)
Total Professional Services		0		0	4,215,879	4,215,879	3,387,382	(828,497)
Total Other Charges		4,845,808		64,267,608	6,270,026	6,248,034	2,140,141	(4,129,885)
Total Acq & Major Repairs		0		0	29,404	29,404	22,727	(6,677)
Total Unallotted		0		0	0	0	0	0
Total Expenditures & Request	\$	4,845,808	\$	64,267,608	\$ 64,267,608	\$ 67,702,996	\$ 59,668,792	\$ (4,598,816)
Authorized Full-Time Equiva	lents:							
Classified		0		545	545	545	640	95
Unclassified		0		0	0	0	0	0
Total FTEs		0		545	545	545	640	95



Source of Funding

This program is funded with State General Fund, Interagency Transfers, Fees and Self-generated Revenues, and Federal Funds. The Interagency Transfers is for Medicaid, Uncompensated Care Costs (UCC) and Disproportionate Share Hospital (DSH) replacement funds that are received from the Department of Health & Hospitals Medical Vendor Payments; and replacement funds for Medicaid that are received from the State Management Organization for Behavior Services for the System of Coordinated Care initiative. The Fees and Self-generated Revenues are derived from collections of commercial and private pay payments. The Federal Funds are derived from Medicare collections.

Major Changes from Existing Operating Budget

General Fund Total Amount		Table of Organization	Description		
\$		\$	0	Organization 0	Mid-Year Adjustments (BA-7s):
Ф	U	Ф	U	0	Mid-fear Adjustments (DA-/8):
\$	4,896,769	\$	64,267,608	545	Existing Oper Budget as of 12/1/10
Φ	4,090,709	Ф	04,207,008	343	Existing Oper Budget as of 12/1/10
					Statewide Major Financial Changes
	(251 505)		(251 505)	0	Statewide Major Financial Changes: Annualization of FY11 Mid-Year Expenditure Reduction
	(251,585)		(251,585)	0	1
					Non-Statewide Major Financial Changes:
	0		(99,770)	0	Adjust Medicaid funding due to savings that will be generated as a result in requiring prior authorization for outpatient surgical procedures, ultrasounds and imaging for treatment of cardiovascular disease.
	0		0	95	Realign the Table of Organization (T.O.) within the LSU Healthcare Services Division.
	0		(1,765,436)	0	Adjust Interagency Transfers and Fees and Self-generated Revenues to properly classify expenditures and revenue within the LSU Healthcare Services Division (HCSD) associated with the LSU HCSD Central Office.
	0		(384,533)	0	Properly align budget authority to reflect expenditures and revenues which will be generated.
	0		(1,473,565)	0	Adjust Interagency Transfer budget authority for savings resulting from the use of the Low Income Needy Collaboration (INC) UPL model.
	(87,230)		(623,927)	0	Adjust the hospital budgets for the LSU Healthcare Center Services Division.
\$	4,557,954	\$	59,668,792	640	Recommended FY 2011-2012
\$	0	\$	0	0	Less Supplementary Recommendation
\$	4,557,954	\$	59,668,792	640	Base Executive Budget FY 2011-2012
\$	4,557,954	\$	59,668,792	640	Grand Total Recommended

Professional Services

Amount	Description
\$3,387,382	Contracted medical services for physicians services



Professional Services (Continued)

Amount	Description	
\$3,387,382	TOTAL PROFESSIONAL SERVICES	

Other Charges

Amount	Description							
	Other Charges:							
\$1,103,341	Medical services provided by the LSU Health Sciences Center and other miscellaneous expenses							
\$1,103,341	SUB-TOTAL OTHER CHARGES							
	Interagency Transfers:							
\$81,602	Department of Civil Service							
\$9,339	Comprehensive Public Training Program (CPTP)							
\$924,065	Office of Risk Management							
\$21,794	Legislative Auditor Expenses							
\$1,036,800	SUB-TOTAL INTERAGENCY TRANSFERS							
\$2,140,141	TOTAL OTHER CHARGES							

Acquisitions and Major Repairs

Amount	Description
\$22,727	Replacement of medical equipment
\$22,727	TOTAL ACQUISITIONS AND MAJOR REPAIRS

Performance Information

1. (KEY) To provide quality medical care while serving as the state's classroom for medical and clinical education, working towards maintaining average lengths of stay for medical/surgical patients admitted to the hospital each fiscal year, consistent with benchmarks established through the University Health Systems Consortium, of which LSU Health is a member organization.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable



			Performance Ind	licator Values		
L e v e Performance Indicator l Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
K FTEs per adjusted occupied bed (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	4.9	4.9
New Indicator for FY 2011-20	012.					
K Acute patient days (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	15,500	15,500
New Indicator for FY 2011-20	012.					
K Hospital admissions (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	3,300	3,300
New Indicator for FY 2011-20	012.					
S AMI: Aspirin at arrival (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	98	98
New Indicator for FY 2011-20	012.					
S Heart failure ace inhibitor (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	94	94
New Indicator for FY 2011-20	012.					
S Pneumonia appropriate antibiotic (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	91	91
New Indicator for FY 2011-20	012.					
K Number of clinic visits (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	56,000	56,000
The number of clinic visits is 2012.	measured as the total	al ambulatory clinic	visits with an evaluat	tion and managemen	t code. New Indica	tor for FY 2011-
K Emergency department visits (LAPAS CODE - 5884)	26,628	29,172	26,750	26,750	29,500	29,500
An emergency room visit is a basis. The patient must be tre						

K Overall patient satisfaction						
survey rating (LAPAS						
CODE - 9891)	61%	67%	64%	64%	67%	67%

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported. It should be noted that CMS' patient satisfaction survey is a standardized instrument which measures inpatient care across the United States, whereas prior to SFY 2010 LSU-HCSD's patient satisfaction survey was an in-house instrument which measured outpatient care across the LSU-HSCD medical centers.

K Cost per adjusted patient						
day (LAPAS CODE -						
23236)	\$ 1,368 \$	1,523 \$	1,350 \$	1,350 \$	1,750 \$	1,750

Cost per adjusted patient day is calculated by dividing total expenses by the total of inpatient revenue divided by outpatient revenue multiplied by inpatient days.

K Willingness to recommend						
hospital (LAPAS CODE -						
23237)	66%	71%	68%	68%	69%	69%



Performance Indicators (Continued)

				Performance Indicator Values							
L				Performance							
e		Yearend		Standard as	Existing	Performance At	Performance				
\mathbf{v}		Performance	Actual Yearend	Initially	Performance	Continuation	At Executive				
e	Performance Indicator	Standard	Performance	Appropriated	Standard	Budget Level	Budget Level				
1	Name	FY 2009-2010	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	FY 2011-2012				

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported.

S Number of staffed beds						
(LAPAS CODE - 9884)	70	57	57	57	60	60

Staffed beds include all adult, pediatric, neonatal intensive care unit, and psychiatric beds set up and in service for inpatients on a routine basis. Staffed beds exclude newborn bassinets, labor and delivery beds, and emergency room beds.

S Average length of stay for						
acute medical surgery						
(LAPAS CODE - 15454)	5.0	4.0	5.0	5.0	4.8	4.8

Acute Care is a type of healthcare in which a patient is treated for an acute (immediate and severe) episode of illness, for the subsequent treatment of injuries related to an accident or other trauma, or during recovery from surgery. Acute care is given in the hospital by specialized personnel, using complex and sophisticated technical equipment and materials. Unlike chronic care, acute care is often necessary for only a short time. Average length of stay for acute medical surgery inpatients is the total number of acute care medical surgery discharge days divided by the total number of acute care medical surgery discharges from the hospital. The average length of stay is a key indicator of utilization and clinical management and is predictive of the average resources used during a patient's stay in the hospital.

2. (KEY) Continue systemwide disease management initiatives such that results at June 30, 2012 show improvements over those at June 30, 2011.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable



	Performance Indicator Values									
L e v e	Performance Indicator	Yearend Performance Standard	Actual Yearend Performance	Performance Standard as Initially Appropriated	Existing Performance Standard	Performance At Continuation Budget Level	Performance At Executive Budget Level			
1	Name	FY 2009-2010	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	FY 2011-2012			
	Percentage of diabetic patients with long term glycemic control (LAPAS CODE - 15506)	50%	54%	50%	50%	50%	50%			

Diabetes mellitus is a disease of the pancreas (an organ behind your stomach). Normally, the pancreas releases a hormone called insulin that helps the body store and use the sugar and fat from the food individuals eat. Diabetes occurs when the pancreas does not produce any insulin, or the pancreas produces very little insulin or when the body does not respond appropriately to insulin, a condition called "insulin resistance." The hemoglobin A1C test, also called a glycated hemoglobin test, measures the proportion of hemoglobin molecules in a patient's red blood cells that have glucose attached to them (and thus are glycated). Once glycated, a hemoglobin molecule stays that way throughout the 3 to 4 month lifecycle of its red blood cell. Red blood cells are continually dying and being replaced, so at any given time they have a range of ages in the patient's body. LSU-HCSD's systemwide standard is 50%. The hemoglobin A1C goal for people with Type 2 diabetes is less than 7%. The finding of a major diabetes study, the Diabetes Control and Complications Trial (DCCT), found patients who keep their hemoglobin A1C levels close to 7% have a much better chance of delaying or preventing complications that affect the eyes, kidneys, and nerves than people with a hemoglobin A1C of approximately 9%. The United Kingdom Prospective Diabetes Study (UKPDS), a 20 year study that involves more than 5,000 people with type 2 diabetes, showed that intensive blood glucose control significantly reduces the risk of major diabetic eye disease and early kidney damage. Definition-American Diabetes Association & the Department of Patient Education and Health Information/Department of Endocrinology at the Cleveland Clinic - Percentage of Diabetics with current A1C <= 7 is calculated by taking the number of diabetics with current HbgA1c</p>

K Percentage of women >=						
50 years of age receiving						
mammogram in the past 2						
years. (LAPAS CODE -						
New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	60%	60%

Percentage of women >=50 years of age with mammogram in the past 2 years is calculated by taking the number of women >= 50 years of age with a mammogram in the past 2 years and dividing that by the number of women in the population >= 50. New Indicator for FY 2011-2012.



610 9000 — Leonard J Chabert Medical Center

Program Authorization: R.S.17:1519-R.S.17:1519.15

Program Description

Leonard J. Chabert Medical Center services families in a five-parish area near the Gulf of Mexico (Assumption, Lafourche, St. James, St. Mary, and Terrebonne). The hospital provides multiple services targeted to the pediatric, adolescent, and adult populations, including women/infant/children programs, disease management programs for diabetes and asthma, shots for tots, neonatal intensive care unit, and pediatric walk in. In addition to the provision of acute, primary, and general critical medical care to indigent, Medicare, and Medicaid populations, the hospital provides support functions such as pharmacy, blood bank, respiratory therapy, anesthesiology, and various diagnostic services.

The mission of the Leonard J. Chabert Medical Center is to:

- Provide access to high quality medical care.
- Develop medical and clinical work force through accredited residency and other health education programs.
- Operate efficiently and cost-effectively.
- Work cooperatively with other healthcare providers and agencies to improve healthcare outcomes, while achieving objectives.

The goals of Leonard J. Chabert Medical Center are:

- I. Teaching: To provide an adequate infrastructure and supportive environment for teaching and learning.
- II. Research: To continue generating new knowledge and technology through research and scholarly activities to enhance the well-being of the state's population and economic status
- III. Revenue: To maintain an efficient and effective administrative structure necessary to accomplish its mission.
- IV. Access to patient care: To continue the implementation of appropriate, effective, and compassionate care that is accessible, affordable, and culturally sensitive and that will serve as a model for others in Louisiana and across the country.
- V. Quality: To serve as a valued partner in providing clinical care of the highest quality outcomes conforming to evidence-based standards, in settings that support the missions.
- VI. Service: To meet and exceed the standards in customer service with internal and external partners and constituencies to advance excellence in healthcare.
- VII. Stakeholders: To provide opportunities and resources for continuous improvement of workforce and foster cooperation and communication among stakeholders.



For additional information, see:

Leonard J Chabert Medical Center

Leonard J Chabert Medical Center Budget Summary

		rior Year Actuals 2009-2010	F	Enacted 'Y 2010-2011	Existing Oper Budget as of 12/1/10	Continuation Y 2011-2012	ecommended 'Y 2011-2012	Total ecommended Over/(Under) EOB
Means of Financing:								
State General Fund (Direct)	\$	6,263,609	\$	6,047,108	\$ 6,131,508	\$ 6,321,905	\$ 4,584,865	\$ (1,546,643)
State General Fund by:								
Total Interagency Transfers		0		78,817,390	78,817,390	82,781,704	71,374,628	(7,442,762)
Fees and Self-generated Revenues		0		8,196,196	8,196,196	8,298,139	5,531,457	(2,664,739)
Statutory Dedications		370,000		0	0	0	0	0
Interim Emergency Board		138,609		0	0	0	0	0
Federal Funds		0		12,300,304	12,300,304	12,556,856	12,289,963	(10,341)
Total Means of Financing	\$	6,772,218	\$	105,360,998	\$ 105,445,398	\$ 109,958,604	\$ 93,780,913	\$ (11,664,485)
Expenditures & Request:								
Personal Services	\$	0	\$	0	\$ 48,693,045	\$ 52,947,513	\$ 48,990,565	\$ 297,520
Total Operating Expenses		0		0	27,495,310	27,495,310	23,845,590	(3,649,720)
Total Professional Services		0		0	22,576,697	22,576,697	18,625,314	(3,951,383)
Total Other Charges		6,772,218		105,360,998	6,192,346	6,451,084	2,003,893	(4,188,453)
Total Acq & Major Repairs		0		0	488,000	488,000	315,551	(172,449)
Total Unallotted		0		0	0	0	0	0
Total Expenditures & Request	\$	6,772,218	\$	105,360,998	\$ 105,445,398	\$ 109,958,604	\$ 93,780,913	\$ (11,664,485)
Authorized Full-Time Equiva	lents:							
Classified		0		908	908	908	968	60
Unclassified		0		0	0	0	0	0
Total FTEs		0		908	908	908	968	60



Source of Funding

This program is funded with State General Fund, Interagency Transfers, Fees and Self-generated Revenues, and Federal Funds. The Interagency Transfers is for Medicaid, Uncompensated Care Costs (UCC) and Disproportionate Share Hospital (DSH) replacement funds that are received from the Department of Health & Hospitals Medical Vendor Payments; and replacement funds for Medicaid that are received from the State Management Organization for Behavior Services for the System of Coordinated Care initiative. The Fees and Self-generated Revenues are derived from collections of commercial and private pay payments. The Federal Funds are derived from Medicare collections.

Leonard J Chabert Medical Center Statutory Dedications

Fund	Prior Year Actuals Y 2009-2010	Cnacted 2010-2011	Existing Oper Budget as of 12/1/10		Continuation FY 2011-2012		Recommendo FY 2011-201		Total commende er/(Under EOB	
Overcollections Fund	\$ 370,000	\$ 0	\$ 0	5	\$	0	\$	0	\$	0

Major Changes from Existing Operating Budget

Ge	neral Fund	Т	otal Amount	Table of Organization	Description
\$	84,400	\$	84,400	0	Mid-Year Adjustments (BA-7s):
\$	6,131,508	\$	105,445,398	908	Existing Oper Budget as of 12/1/10
					Statewide Major Financial Changes:
\$	(293,615)	\$	(293,615)	0	Annualization of FY11 Mid-Year Expenditure Reduction
\$	(84,400)	\$	(84,400)	0	Non-recurring Carryforwards
					Non-Statewide Major Financial Changes:
•		Φ.	(22 (222)		Adjust Medicaid funding due to savings that will be generated as a result in requiring prior authorization for outpatient surgical procedures, ultrasounds and imaging for
\$	0	\$	(236,028)	0	treatment of cardiovascular disease.
\$	0	\$	0	67	Realign the Table of Organization (T.O.) within the LSU Healthcare Services Division.
\$	0	\$	(2,902,604)	0	Adjust Interagency Transfers and Fees and Self-generated Revenues to properly classify expenditures and revenue within the LSU Healthcare Services Division (HCSD) associated with the LSU HCSD Central Office.
\$	0	\$	1,773,515	0	Properly align budget authority to reflect expenditures and revenues which will be generated.
\$	0	\$	(2,809,325)	0	Adjust Interagency Transfer budget authority for savings resulting from the use of the Low Income Needy Collaboration (INC) UPL model.



Major Changes from Existing Operating Budget (Continued)

G	eneral Fund	Т	otal Amount	Table of Organization	Description
\$	(1,168,628)	\$	(7,112,028)	(7)	Adjust the hospital budgets for the LSU Healthcare Center Services Division.
\$	4,584,865	\$	93,780,913	968	Recommended FY 2011-2012
\$	0	\$	0	0	Less Supplementary Recommendation
\$	4,584,865	\$	93,780,913	968	Base Executive Budget FY 2011-2012
\$	4,584,865	\$	93,780,913	968	Grand Total Recommended
Ψ	7,204,003	ψ	75,700,915	908	Granu Total Accommended

Professional Services

Amount	Description
\$18,625,314	Contracted medical services for specialty care, primary care, surgical services, physicians, etc.
\$18,625,314	TOTAL PROFESSIONAL SERVICES

Other Charges

Amount	Description						
	Other Charges:						
\$167,966	Medical services provided by the LSU Health Sciences Center and other miscellaneous expenses						
\$167,966	SUB-TOTAL OTHER CHARGES						
	Interagency Transfers:						
\$128,420	Department of Civil Service						
\$14,698	Comprehensive Public Training Program (CPTP)						
\$1,657,143	Office of Risk Management						
\$35,666	Legislative Auditor Expenses						
\$1,835,927	SUB-TOTAL INTERAGENCY TRANSFERS						
\$2,003,893	TOTAL OTHER CHARGES						

Acquisitions and Major Repairs

Amount	Description
\$298,987	Replacement of medical equipment
\$16,564	Minor repair of medical equipment
\$315,551	TOTAL ACQUISITIONS AND MAJOR REPAIRS



Performance Information

1. (KEY) To provide quality medical care while serving as the state's classroom for medical and clinical education, working towards maintaining average lengths of stay for medical/surgical patients admitted to the hospital each fiscal year, consistent with benchmarks established through the University Health Systems Consortium, of which LSU Health is a member organization.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable

Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable

Performance Indicators

				Performance Ind	licator Values		
L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
K	FTEs per adjusted occupied bed (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	4.9	4.9
	New Indicator for FY 2011-20	012.	11	11	11		
K	Acute patient days (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	24,000	24,000
	New Indicator for FY 2011-20	012.					
K	Hospital admissions (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	4,900	4,900
	New Indicator for FY 2011-20	012.					
S	AMI: Aspirin at arrival (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	98	98
	New Indicator for FY 2011-20	012.					
S	Heart failure ace inhibitor (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	94	94
	New Indicator for FY 2011-20	012.					
S	Pneumonia appropriate antibiotic (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	91	91
	New Indicator for FY 2011-20	012.					
K	Number of clinic visits (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	95,000	95,000
	The number of clinic visits is 2012.	measured as the tota	al ambulatory clinic	visits with an evalua	tion and managemen	nt code. New Indica	tor for FY 2011-
K	Emergency department visits (LAPAS CODE - 5890)	41,555	43,764	38,300	38,300	45,000	45,000

An emergency room visit is an immediate treatment of an ill or injured person who requires medical or surgical care, usually on an unscheduled basis. The patient must be treated by ER staff/associates to be counted as an ER visit. ED visits include ER visits (ED Encounters) plus ER admits.



Performance Indicators (Continued)

	Performance Indicator Values										
L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012				
K	Overall patient satisfaction survey rating (LAPAS CODE - 9905)	61%	82%	64%	64%	67%	67%				

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported. It should be noted that CMS' patient satisfaction survey is a standardized instrument which measures inpatient care across the United States, whereas prior to SFY 2010 LSU-HCSD's patient satisfaction survey was an in-house instrument which measured outpatient care across the LSU-HSCD medical centers.

K Cost per adjusted patient day (LAPAS CODE - 23239) \$ 1,518 \$ 1,577 \$ 1,675 \$ 1,675 \$ 1,800 \$ 1,800

Cost per adjusted patient day is calculated by dividing total expenses by the total of inpatient revenue divided by outpatient revenue multiplied by inpatient days.

K Willingness to recommend
hospital (LAPAS CODE 23240) 66% 91% 68% 68% 69% 69%

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported.

S Number of staffed beds (LAPAS CODE - 9898) 85 90 90 90 90 90 90

Staffed beds include all adult, pediatric, neonatal intensive care unit, and psychiatric beds set up and in service for inpatients on a routine basis. Staffed beds exclude newborn bassinets, labor and delivery beds, and emergency room beds.

S Average length of stay for acute medical surgery inpatients (LAPAS CODE - 15511) 5.0 4.2 5.0 5.0 4.8 4.8

Acute Care is a type of healthcare in which a patient is treated for an acute (immediate and severe) episode of illness, for the subsequent treatment of injuries related to an accident or other trauma, or during recovery from surgery. Acute care is given in the hospital by specialized personnel, using complex and sophisticated technical equipment and materials. Unlike chronic care, acute care is often necessary for only a short time. Average length of stay for acute medical surgery inpatients is the total number of acute care medical surgery discharge days divided by the total number of acute care medical surgery discharges from the hospital. The average length of stay is a key indicator of utilization and clinical management and is predictive of the average resources used during a patient's stay in the hospital.

2. (KEY) Continue systemwide disease management initiatives such that results at June 30, 2012 show improvements over those at June 30, 2011.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable



L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Ind Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
	Percentage of diabetic patients with long term glycemic control (LAPAS CODE - 15516)	50%	58%	50%	50%	50%	50%

Diabetes mellitus is a disease of the pancreas (an organ behind your stomach). Normally, the pancreas releases a hormone called insulin that helps the body store and use the sugar and fat from the food individuals eat. Diabetes occurs when the pancreas does not produce any insulin, or the pancreas produces very little insulin or when the body does not respond appropriately to insulin, a condition called "insulin resistance." The hemoglobin A1C test, also called a glycated hemoglobin test, measures the proportion of hemoglobin molecules in a patient's red blood cells that have glucose attached to them (and thus are glycated). Once glycated, a hemoglobin molecule stays that way throughout the 3 to 4 month lifecycle of its red blood cell. Red blood cells are continually dying and being replaced, so at any given time they have a range of ages in the patient's body. LSU-HCSD's systemwide standard is 50%. The hemoglobin A1C goal for people with Type 2 diabetes is less than 7%. The finding of a major diabetes study, the Diabetes Control and Complications Trial (DCCT), found patients who keep their hemoglobin A1C levels close to 7% have a much better chance of delaying or preventing complications that affect the eyes, kidneys, and nerves than people with a hemoglobin A1C of approximately 9%. The United Kingdom Prospective Diabetes Study (UKPDS), a 20 year study that involves more than 5,000 people with type 2 diabetes, showed that intensive blood glucose control significantly reduces the risk of major diabetic eye disease and early kidney damage. Definition-American Diabetes Association & the Department of Patient Education and Health Information/Department of Endocrinology at the Cleveland Clinic - Percentage of Diabetics with current A1C <= 7 is calculated by taking the number of diabetics with current HbgA1c<=7 and dividing that by the number of diabetics with current HbgA1c.

K Percentage of women >=						
50 years of age receiving						
mammogram in the past 2						
vears. (LAPAS CODE -						
,	NY . 1 12 11	NY . A 12 11	NY . 4 12 11	NY . 4 P. 11	6007	600/
New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	60%	60%

Percentage of women \geq =50 years of age with mammogram in the past 2 years is calculated by taking the number of women \geq = 50 years of age with a mammogram in the past 2 years and dividing that by the number of women in the population \geq = 50. New Indicator for FY 2011-2012.



610_10A0 — Charity Hospital & Medical Center of Louisiana



Program Authorization: R.S.17:1519-R.S.17:1519.15

Program Description

The mission of the Medical Center of Louisiana at New Orleans and University Hospital is:

- To provide access to high quality medical care.
- To develop medical and clinical work force through accredited residency and other health education programs.
- To operate efficiently and cost-effectively.
- To work cooperatively with other healthcare providers and agencies to improve healthcare outcomes, while achieving objectives.

The goals of Medical Center of Louisiana at New Orleans and University Hospital are:

- I. Teaching: To provide an adequate infrastructure and supportive environment for teaching and learning.
- II. Research: To continue generating new knowledge and technology through research and scholarly activities to enhance the well-being of the state's population and economic status.
- III. Revenue: To maintain an efficient and effective administrative structure necessary to accomplish its mission.
- IV. Access to patient care: To continue the implementation of appropriate, effective, and compassionate care that is accessible, affordable, and culturally sensitive and that will serve as a model for others in Louisiana and across the country.
- V. Quality: To serve as a valued partner in providing clinical care of the highest quality outcomes conforming to evidence-based standards, in settings that support the missions.
- VI. Service: To meet and exceed the standards in customer service with internal and external partners and constituencies to advance excellence in healthcare.
- VII. Stakeholders: To provide opportunities and resources for continuous improvement of workforce and foster cooperation and communication among stakeholders.

The Medical Center of Louisiana has historically been New Orleans' major healthcare system provider, serving as the official trauma center of the greater New Orleans area, including Jefferson, Orleans, Plaquemines, St. Bernard, St. Charles, and St. John parishes. It provides acute, primary, and surgical care to indigent, Medicare, Medicaid, and private insurance patients. Programs, clinics, and services include medicine, dental, HIV, cardiology, dermatology, urology, surgery, pulmonary, renal, oncology, neurology, obstetrics/gynecology, neurosur-



gery, and hyperbaric. Support functions include pharmacy, blood bank, infection control, radiology, social services, nutrition services, anesthesiology, and diagnostic services. University Hospital has 190 inpatient beds and opens beds as it hires staff. Therapies offered include respiratory, physical, occupational, and speech. Medical Emergency Services moved to the LSU Interim Hospital upon its opening in November 2007. The DePaul campus opened 14 inpatient mental health beds in September 2007.

For additional information, see:

Charity Hospital & Medical Center of Louisiana

Medical Center of Louisiana Homepage

Charity Hospital & Medical Center of Louisiana Budget Summary

		Prior Year Actuals FY 2009-2010		Enacted Existing Open FY 2010-2011 as of 12/1/10		Budget	Continuation FY 2011-2012		Recommended FY 2011-2012		Total Recommended Over/(Under) EOB	
Means of Financing:												
State General Fund (Direct)	\$	26,129,631	\$	25,395,768	\$	25,395,768	\$	26,547,760	\$	21,436,469	\$	(3,959,299)
State General Fund by:												
Total Interagency Transfers		0		270,843,566		270,843,566		283,074,618		253,070,739		(17,772,827)
Fees and Self-generated Revenues		0		36,320,337		36,320,337		37,170,612		22,752,099		(13,568,238)
Statutory Dedications		0		0		0		0		0		0
Interim Emergency Board		0		0		0		0		0		0
Federal Funds		0		27,286,866		27,286,866		27,850,451		30,643,589		3,356,723
Total Means of Financing	\$	26,129,631	\$	359,846,537	\$	359,846,537	\$	374,643,441	\$	327,902,896	\$	(31,943,641)
Expenditures & Request:												
Personal Services	\$	0	\$	0	\$	165,165,068	\$	178,844,454	\$	171,279,978	\$	6,114,910
Total Operating Expenses		0		0		85,861,055		85,861,055		85,861,055		0
Total Professional Services		0		0		32,856,035		32,856,035		31,829,816		(1,026,219)
Total Other Charges		26,129,631		359,846,537		75,964,379		77,081,897		38,932,047		(37,032,332)
Total Acq & Major Repairs		0		0		0		0		0		0
Total Unallotted		0		0		0		0		0		0
Total Expenditures & Request	\$	26,129,631	\$	359,846,537	\$	359,846,537	\$	374,643,441	\$	327,902,896	\$	(31,943,641)
Authorized Full-Time Equiva Classified	ients:	0		2,497		2,497		2,497		2,308		(100)
Unclassified		0		2,497		2,497		2,497		2,308		(189)
Total FTEs		0		2,497		2,497		2,497		2,308		(189)



Source of Funding

This program is funded with State General Fund, Interagency Transfers, Fees and Self-generated Revenues, and Federal Funds. The Interagency Transfers is for Medicaid, Uncompensated Care Costs (UCC) and Disproportionate Share Hospital (DSH) replacement funds that are received from the Department of Health & Hospitals Medical Vendor Payments; and replacement funds for Medicaid that are received from the State Management Organization for Behavior Services for the System of Coordinated Care initiative. The Fees and Self-generated Revenues are derived from collections of commercial and private pay payments. The Federal Funds are derived from Medicare collections.

Major Changes from Existing Operating Budget

Ge	eneral Fund	Т	otal Amount	Table of Organization	Description
\$	0	\$	0	0	Mid-Year Adjustments (BA-7s):
\$	25,395,768	\$	359,846,537	2,497	Existing Oper Budget as of 12/1/10
					Statewide Major Financial Changes:
	(2,072,250)		(2,072,250)	0	Annualization of FY11 Mid-Year Expenditure Reduction
					Non-Statewide Major Financial Changes:
	0		(942,914)	0	Adjust Medicaid funding due to savings that will be generated as a result in requiring prior authorization for outpatient surgical procedures, ultrasounds and imaging for treatment of cardiovascular disease.
	0		0	(107)	Realign the Table of Organization (T.O.) within the LSU Healthcare Services Division.
	0		(9,946,232)	0	Adjust Interagency Transfers and Fees and Self-generated Revenues to properly classify expenditures and revenue within the LSU Healthcare Services Division (HCSD) associated with the LSU HCSD Central Office.
	0		10,596,306	0	Properly align budget authority to reflect expenditures and revenues which will be generated.
	0		(8,910,540)	0	Adjust Interagency Transfer budget authority for savings resulting from the use of the Low Income Needy Collaboration (INC) UPL model.
	(1,887,049)		(15,678,011)	(82)	Adjust the hospital budgets for the LSU Healthcare Center Services Division.
	0		(4,990,000)	0	Decrease due to the completion of debt service payments for the Hotel Dieu hospital in New Orleans.
\$	21,436,469	\$	327,902,896	2,308	Recommended FY 2011-2012
\$	0	\$	0	0	Less Supplementary Recommendation
\$	21,436,469	\$	327,902,896	2,308	Base Executive Budget FY 2011-2012
\$	21,436,469	\$	327,902,896	2,308	Grand Total Recommended



Professional Services

Amount	Description
\$31,829,816	Contracted food services and medical services for hospitalists, house officers, resident supervision, specialty care, etc.
\$31,829,816	TOTAL PROFESSIONAL SERVICES

Other Charges

Amount	Description
	Other Charges:
\$32,468,040	Medical services provided by the LSU Health Sciences Center, IT PeopleSoft Support and other miscellaneous expenses
\$32,468,040	SUB-TOTAL OTHER CHARGES
	Interagency Transfers:
\$387,944	Department of Civil Service
\$44,400	Comprehensive Public Training Program (CPTP)
\$5,867,094	Office of Risk Management
\$164,569	Legislative Auditor Expenses
\$6,464,007	SUB-TOTAL INTERAGENCY TRANSFERS
\$38,932,047	TOTAL OTHER CHARGES

Acquisitions and Major Repairs

Amount	Description
	This program does not have funding for Acquisitions and Major Repairs for Fiscal Year 2011-2012

Performance Information

1. (KEY) To provide quality medical care while serving as the state's classroom for medical and clinical education, working towards maintaining average lengths of stay for medical/surgical patients admitted to the hospital each fiscal year, consistent with benchmarks established through the University Health Systems Consortium, of which LSU Health is a member organization.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable



			Performance Ind	icator Values		
L e v e Performance Indicator l Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
K FTEs per adjusted occupied bed (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	5.5	5.5
New Indicator for FY 2011-20	012.					
K Acute patient days (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	69,000	69,000
New Indicator for FY 2011-20	012.					
K Hospital admissions (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	12,000	12,000
New Indicator for FY 2011-20	012.					
S AMI: Aspirin at arrival (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	98	98
New Indicator for FY 2011-20	012.					
S Heart failure ace inhibitor (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	94	94
New Indicator for FY 2011-20	012.					
S Pneumonia appropriate antibiotic (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	91	91
New Indicator for FY 2011-20	012.					
K Number of clinic visits (LAPAS CODE - New)	Not Applicable	Not Applicable	Not Applicable	Not Applicable	143,000	143,000
The number of clinic visits is 2012.	measured as the tota	al ambulatory clinic v	visits with an evaluat	tion and managemen	nt code. New Indica	tor for FY 2011-
K Emergency department visits (LAPAS CODE - 5896)	66,683	67,274	57,800	57,800	61,000	61,000
An emergency room visit is ar basis. The patient must be treated						

K Overall patient satisfaction survey rating (LAPAS CODE - 9918) 61% 54% 64% 64% 67% 67%

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported. It should be noted that CMS' patient satisfaction survey is a standardized instrument which measures inpatient care across the United States, whereas prior to SFY 2010 LSU-HCSD's patient satisfaction survey was an in-house instrument which measured outpatient care across the LSU-HSCD medical centers.

K Cost per adjusted patie	ent						
day (LAPAS CODE -							
23242)	\$	3,107 \$	3,193 \$	3,575 \$	3,575 \$	2,500 \$	2,500

Cost per adjusted patient day is calculated by dividing total expenses by the total of inpatient revenue divided by outpatient revenue multiplied by inpatient days.

K Willingness to recommend hospital (LAPAS CODE -						
23243)	66%	71%	68%	68%	69%	69%



Performance Indicators (Continued)

				Performance Indicator Values							
L				Performance							
e		Yearend		Standard as	Existing	Performance At	Performance				
\mathbf{v}		Performance	Actual Yearend	Initially	Performance	Continuation	At Executive				
e	Performance Indicator	Standard	Performance	Appropriated	Standard	Budget Level	Budget Level				
1	Name	FY 2009-2010	FY 2009-2010	FY 2010-2011	FY 2010-2011	FY 2011-2012	FY 2011-2012				

Patient satisfaction is measured using The Myers Group, a Centers for Medicare and Medicaid Services (CMS) approved vendor, and is summarized in "overall rating of hospital" and "willingness to recommend hospital." LSU-HCSD has set its performance standards above the state, national and west south regional averages. LSU-HCSD will follow the CMS rules for reporting; which represents data from a prior quarter being reported due to timing. A comment in LAPAS will be made quarterly disclosing the date range being reported.

S Number of staffed beds						
(LAPAS CODE - 9912)	254	255	250	250	255	255

Staffed beds include all adult, pediatric, neonatal intensive care unit, and psychiatric beds set up and in service for inpatients on a routine basis. Staffed beds exclude newborn bassinets, labor and delivery beds, and emergency room beds.

S Average length of stay for						
acute medical surgery						
inpatients (LAPAS CODE						
- 15521)	5.0	5.3	5.0	5.0	5.4	5.4

Acute Care is a type of healthcare in which a patient is treated for an acute (immediate and severe) episode of illness, for the subsequent treatment of injuries related to an accident or other trauma, or during recovery from surgery. Acute care is given in the hospital by specialized personnel, using complex and sophisticated technical equipment and materials. Unlike chronic care, acute care is often necessary for only a short time. Average length of stay for acute medical surgery inpatients is the total number of acute care medical surgery discharge days divided by the total number of acute care medical surgery discharges from the hospital. The average length of stay is a key indicator of utilization and clinical management and is predictive of the average resources used during a patient's stay in the hospital.

2. (KEY) Continue systemwide disease management initiatives such that results at June 30, 2012 show improvements over those at June 30, 2011.

Children's Budget Link: Goal 2-Health-All Louisiana Children will have access to comprehensive health services

Human Resource Policies Beneficial to Woman and Family Link: Not applicable



L e v e l	Performance Indicator Name	Yearend Performance Standard FY 2009-2010	Actual Yearend Performance FY 2009-2010	Performance Ind Performance Standard as Initially Appropriated FY 2010-2011	Existing Performance Standard FY 2010-2011	Performance At Continuation Budget Level FY 2011-2012	Performance At Executive Budget Level FY 2011-2012
K	Percentage of diabetic patients with long term glycemic control (LAPAS CODE - 15526)	50%	44%	50%	50%	50%	50%

Diabetes mellitus is a disease of the pancreas (an organ behind your stomach). Normally, the pancreas releases a hormone called insulin that helps the body store and use the sugar and fat from the food individuals eat. Diabetes occurs when the pancreas does not produce any insulin, or the pancreas produces very little insulin or when the body does not respond appropriately to insulin, a condition called "insulin resistance." The hemoglobin A1C test, also called a glycated hemoglobin test, measures the proportion of hemoglobin molecules in a patient's red blood cells that have glucose attached to them (and thus are glycated). Once glycated, a hemoglobin molecule stays that way throughout the 3 to 4 month lifecycle of its red blood cells. Red blood cells are continually dying and being replaced, so at any given time they have a range of ages in the patient's body. LSU-HCSD's systemwide standard is 50%. The hemoglobin A1C goal for people with Type 2 diabetes is less than 7%. The finding of a major diabetes study, the Diabetes Control and Complications Trial (DCCT), found patients who keep their hemoglobin A1C levels close to 7% have a much better chance of delaying or preventing complications that affect the eyes, kidneys, and nerves than people with a hemoglobin A1C of approximately 9%. The United Kingdom Prospective Diabetes Study (UKPDS), a 20 year study that involves more than 5,000 people with type 2 diabetes, showed that intensive blood glucose control significantly reduces the risk of major diabetic eye disease and early kidney damage. Definition-American Diabetes Association & the Department of Patient Education and Health Information/Department of Endocrinology at the Cleveland Clinic - Percentage of Diabetics with current A1C <= 7 is calculated by taking the number of diabetics with current HbgA1c <=7 and dividing that by the number of diabetics with current HbgA1c.

K Percentage of women >=
50 years of age receiving
mammogram in the past 2
years. (LAPAS CODE New) Not Applicable Not Applicable Not Applicable Not Applicable 60% 60%

Percentage of women \geq =50 years of age with mammogram in the past 2 years is calculated by taking the number of women \geq = 50 years of age with a mammogram in the past 2 years and dividing that by the number of women in the population \geq = 50. New Indicator for FY 2011-2012.



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