Grantee: Louisiana

Grant: B-13-DS-22-0002

July 1, 2017 thru September 30, 2017 Performance Report
Executive Summary:

Louisiana has unique value as a priceless commercial hub and a vital buoy of America’s national security interests. The source of this value, our working coast, contains 40 percent of our nation’s wetlands, sources 25 percent of its petrochemicals, provides 26 percent of its seafood supply, and handles 20 percent of its waterborne commerce, with 500 million tons of cargo passing through Louisiana’s deep-draft ports and navigation channels annually. In addition, our coast is, in itself, a protective barrier. Louisiana has been on the frontlines of an environmental battle for multiple generations. Louisiana’s vulnerabilities – land loss, subsidence, and sea level rise – are conditions that will impact all coastal areas in the United States. We need a plan to address the impacts of these vulnerabilities on coastal communities in a systematic way and on a large scale.

Louisiana intends to remain on the cutting edge in developing the next generation of resilient solutions. We have developed the nation’s first comprehensive Coastal Master Plan (CMP) specifically tasked with rebuilding and preserving our coast. The CMP is updated every five years. Unfortunately, we know that a “resilience gap” still exists. Even if all the work in the CMP were to be completed, the human piece of the equation is still not being given the attention that is necessary to appropriately reduce risk and vulnerability. That is the problem we set out to solve.

LA SAFE FUND

To that end, we have developed a resilience policy framework called Louisiana’s Strategic Adaptations for Future Environments (LA SAFE). Through this resilience policy framework, we have come to accept hard truths: Our coast is disappearing. Land loss is going to get worse before it gets better – as will our exposure to risk. The LA SAFE Fund is our mechanism to work with local communities, exchange best available information, and develop project-based solutions in accordance with the Resettle, Retrofit and Reshape typologies. We believe this is an opportunity to pivot from our long-term recovery efforts of the last decade toward a more resilient future, both for Louisiana and the nation as a whole.

ISLE DE JEAN CHARLES RESETTLEMENT

The Isle de Jean Charles Band of Biloxi-Chitimacha-Choctaw located in coastal Terrebonne Parish, a region that leads the world in land loss, is ideally positioned to develop and test resettlement adaptive methodologies because their need to resettle has become urgent. With the loss of more than 98 percent of the land, however, relocation is inevitable; only 320 acres remain of what was a 22,400-acre Island in 1955. A new settlement will provide tribal members an opportunity to relocate to disaster resilient and energy efficient housing, while offering the tribe a space to build cultural resilience. A new settlement offers an opportunity for the tribe to rebuild their homes and secure their culture on safe ground.

MID-URN Areas:

Each of the six target areas (Jefferson Parish, Plaquemines Parish, St. John the Baptist Parish, St. Tammany Parish, Coastal Lafourche Parish, Coastal Terrebonne Parish) are located in parishes covered by Hurricane Isaac’s Presidential major disaster declaration in 2012. Jefferson, Plaquemines, St. John the Baptist, St. Tammany Parishes

HUD has previously determined these parishes to be “Most Impacted” locations as a result of 2012’s Hurricane Isaac.
Census Tracts 209, 210, 211, 212, 213: These tracts all respectively sustained damage to more than 100 homes, and are therefore eligible as “Most Impacted” areas.

Coastal Terrebonne Parish
Census Tracts 11, 13, 14: These tracts respectively sustained damage to more than 100 homes, and are therefore eligible as “Most Impacted” areas.
Census Tract 12.02: This tract includes the community of Chauvin. It is eligible as a Most Impacted area based on environmental degradation characteristics. Census Tract 12.02 experienced damage to wetlands and barrier islands from Hurricane Isaac, reducing protection from future hurricanes and placing local economies and households in surrounding areas at greater risk.

Key Agencies, Partners, Positions, Personnel:

Key Personnel
- Pat Forbes – Executive Director
- Adrienne Celestine – Director of Recovery Programs
- Mathew Sanders – Resilience Policy and Program Administrator
- Dakota Fisher – Resilience Program Analyst
- Candace Watkins – Disaster Recovery Specialist

Key Partners
- Pan American Engineers (PAE) – PAE brings to the team many years of experience as project and administrative management consultants. The team at PAE works as the lead manager for the LA SAFE and Resettlement Projects under the supervision of the Resilience Policy and Program Administrator.
- Chicago Bridge & Iron (CB&I) – CB&I works as one of three parish captains on the LA SAFE project. The role of the parish captain is to oversee two of the six parishes eligible for the LA SAFE program. CB&I is responsible for Plaquemines Parish and Lafourche Parish.
- GCR – GCR works as one of three parish captains on the LA SAFE program. The role of the parish captain is to oversee two of the six parishes eligible for the LA SAFE program. GCR is responsible for St. Tammany Parish and Jefferson Parish.
- Center for Planning Excellence (CPEX) - CPEX works as one of three parish captains on the LA SAFE program. The role of the parish captain is to oversee two of the six parishes eligible for the LA SAFE program. CPEX is responsible for St. John the Baptist Parish and Terrebonne Parish.
- Concordia, LLC – Concordia is working as the community and outreach engagement lead. The tasks provided are mostly focused on the organization and creation of material used to engage stakeholders during community meetings and workshops. The team at Concordia are well known for their ability to engage residents in an innovative fashion that produces results.
- Waggoner & Ball Architects – Waggoner & Ball Architects works as the in-shop design lead for the LA SAFE program. Most, although not all, graphics used for community meetings, workshops, and documents will be designed by the team at Waggoner & Ball.
- University of New Orleans Center for Hazards Assessment, Response, and Technology (UNO-CHART) – The applied social sciences hazards center housed at the University of New Orleans is providing research, review, and analysis of the project. Specifically, the role of UNO-CHART during this project to is provide valuable input as to how the project can be scaled and replicated in the future.
- Lowlander Center – Resettlement of Isle de Jean Charles cultural liaison.
- Coastal Protection and Restoration Authority (CPRA) – The CPRA is a valuable partner for the State of Louisiana’s NDR program due to the agency’s ability to provide the best available data that outlines Louisiana’s current and future risk.
- Foundation for Louisiana (FFL) – The State’s OCD-DRU has entered into a partnership with the FFL because each identified that concurrent work could be performed that would allow for leveraged work, funding and resources. The foundation has extensive partnerships with non-governmental organizations (NGOs) and community leaders across Louisiana’s coastal zone of which can be used to perform community engagement that reaches more people. This partnership does not involve any exchanging of funds between OCD and FFL.

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<tr>
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<th>This Report Period</th>
<th>To Date</th>
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<tbody>
<tr>
<td>Total Projected Budget from All Sources</td>
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In Quarter 3, OCD-DRU continued progress in the development and planning of its CDBG-NDR grant activities. Specifically, on the Resettlement of Isle de Jean Charles, a community meeting (meeting #3) was held on the topic of site selection, where OCD-DRU was able to hone in on a particular site on which to focus for potential future acquisition. Additionally, OCD-DRU selected a Master Planning team – led by CSRS, a Baton Rouge consultancy – to develop master plans for the new IDJC community, as well as for the existing Island as it erodes away. Master planning activities are expected to kick off in earnest in Q4 2017.

Also in Q3, work continued on the NDR grant’s second project, LA SAFE. Pursuant to that project’s plan development activities spanning across the 2017 calendar year, a third round of outreach and engagement events was held at the parishwide scale. Data collected from these events was further analyzed for incorporation into selection of programs and projects for further CDBG-NDR investment. These investment decisions were expected to be completed in Q4 2017, with plans finalized in Q1 2018.

The Resettlement of Isle de Jean Charles:
· Site Selection: Appraisals were completed for three final candidate sites and 6 total site configurations across those three candidate sites. With vetting and evaluation work completed on those sites and configurations, OCD-DRU with the assistance of its consultant partners at Pan American Engineering (PAE), hosted Community Meeting #3 on the Island on July 1, 2017. In total, 81 community residents and stakeholders attended. The purpose of Community Meeting #3 was to outline various attributes of the candidate sites and configurations. At the conclusion of this meeting, participants indicated a clear preference for one of those three sites, commonly referred to as the ‘Evergreen Site.’ OCD-DRU has since moved forward in developing a letter of intent to purchase an option agreement on the property in question. This letter of intent will be issued to the ownership group in Q4 2017. OCD-DRU hopes to have an option agreement in place by the end of Q4 2017.
· Master Planning Procurement: OCD-DRU released a Request for Proposals (RFP) soliciting master planning services for the Resettlement of Isle de Jean Charles project. In total, 9 teams submitted...
proposals, with 7 of these proposals deemed eligible for award consideration. Ultimately, OCD-DRU and its appointed scoring committee hosted two teams, primed by CSRS and WSP respectively, for oral presentations. At the conclusion of this process, OCD-DRU announced its intention to engage CSRS for master planning services. OCD-DRU intends to enter into a contract with CSRS and commence planning work in Q4.

- Ongoing Outreach and Engagement: OCD-DRU has held regular community stakeholder conference calls, on a bi-weekly basis, to keep all interested parties apprised of project developments, while also providing an open forum for input and discussion relative to the project’s development. Additionally, OCD-DRU personnel have conducted several on-Island visits to engage with households to ensure all needs are documented and, where possible, met.

- Transitional Housing: In conjunction with Community Meeting #3, OCD-DRU launched a transitional housing program for Island residents who have a need or desire to vacate the Island while the new community is under planning and development. Through the end of Q3, five households had relocated through this program.

LA SAFE:
Planning work continued throughout Q3, including intensive outreach and engagement with various stakeholder groups across the six-parish target area. Specifically, a third round of engagement events was held to present typological visions for communities currently modeled to be subject to high, moderate and low degrees of future flood risk, as the state has modeled over the next 50-year timeframe. For example, high risk communities would be expected to potentially experience a decline in permanent-resident populations over the modeled time frame, with economic shifts in accordance with an increase in flood risk occurring simultaneously. Conversely, low risk communities would be expected to experience an influx in population growth as these areas would be planned as “receiver” communities. 350 individual residents across the target area participated in these events and were afforded the opportunity to provide input via table exercises and group surveys using clickers.

The project team has since used this data and material to further develop adaptation plans for the target area. A fourth and fifth round of outreach and engagement events are scheduled for Q4, with program and project investment decisions expected to be made within that timeframe. Final planning documents are expected to be completed in Q1 2018.

### Project Summary

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## Activities

**Project # / Title:** NDR-3065 / State Admin and Planning - NDR

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**Activity Category:** Administration  
**Activity Status:** Under Way  
**Project Number:** NDR-3065  
**Projected Start Date:** 12/28/2016  
**Benefit Type:** NA  
**National Objective:** NA  
**Program Income Drawdown:** Under Way  
**Total Funds Drawdown:** $124,272.90  
**Program Income Received:** $0.00  
**Total Funds Expended:** $126,485.01  
**Most Impacted and Distressed Expended:** $0.00  
**Match Contributed:** $0.00  

**Program Income Drawdown**  
**Total Projected Budget from All Sources**  
$4,500,000.00  
**Total Budget**  
$0.00  
**Total Obligated**  
$0.00  
**Total Funds Drawdown**  
$124,272.90  
**Program Funds Drawdown**  
$124,272.90  
**Program Income Drawdown**  
$0.00  
**Program Income Received**  
$0.00  
**Total Funds Expended**  
$126,485.01  
**Office of Community Development (OCD), Disaster**  

**Completed Activity Actual End Date:** 09/30/2022  
**Activity Progress Narrative:**  
This activity is to cover the administrative cost of running the LA SAFE program and the Resettlement of Isle de Jean Charles project.  

**Location Description:**  
Baton Rouge, LA  

**Activity Description:**  
In Quarter 3, OCD-DRU continued progress in the development and planning of its CDBG-NDR grant activities. OCD-DRU selected a Master Planning team – led by CSRS, a Baton Rouge consultancy – to develop master plans for the new IDJC community, as well as for the existing Island as it erodes away. Data collected from LA SAFE community events was further analyzed for incorporation into selection of programs and projects for further
Accomplishments Performance Measures
No Accomplishments Performance Measures

Beneficiaries Performance Measures
No Beneficiaries Performance Measures found.

Activity Locations
No Activity Locations found.

Other Funding Sources Budgeted - Detail
No Other Match Funding Sources Found

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Project # / Title: NDR-3066 / Isle de Jean Charles Relocation - NDR

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**Activity Description:**

The acquisition of a site for relocation is the first major phase in providing a safe, healthy community for those currently residing on Isle de Jean Charles. Sites are being evaluated for their suitability for raising families, rebuilding community, and for having characteristics as similar to their original site as possible. The sites are also being evaluated for the amount of reduced risk they provide compared to current conditions. As a site with reduced risk is being sought, the location should not be extremely far from the original site in order to retain traditional livelihood and cultural practices of the community. All factors of the design and process will help to support and enhance community identity, culture, and safety.

**Location Description:**

Terrebonne, LA

**Activity Progress Narrative:**

During the 3rd Quarter, for a total cost of $13,650, OCD-DRU had three total properties, with six total configurations appraised. On July 1, 81 people attended Community Meeting #3 on Isle de Jean Charles, where OCD-DRU provided information and answered questions about potential resettlement sites and the site selection process. Residents submitted preference surveys indicating which configuration they preferred as their future resettlement site.

**Accomplishments Performance Measures**

No Accomplishments Performance Measures

**Beneficiaries Performance Measures**

No Beneficiaries Performance Measures found.

**Activity Locations**

No Activity Locations found.

**Other Funding Sources Budgeted - Detail**

No Other Match Funding Sources Found

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<th>Other Funding Sources</th>
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Grantee Activity Number:  55NISL3701 - NDR
Activity Title:  IDJC Public Facilities and Improvements

Activity Category:  Rehabilitation/reconstruction of public facilities
Project Number:  NDR-3066
Projected Start Date:  03/01/2017
Benefit Type:  Direct (Household)
National Objective:  Low/Mod

Activity Status:  Planned
Project Title:  Isle de Jean Charles Relocation - NDR
Projected End Date:  09/30/2022
Completed Activity Actual End Date:  

Overall

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<td>Most Impacted and Distressed Expended</td>
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<tr>
<td>Match Contributed</td>
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Activity Description:
The site will be designed to be livable and walkable with a focus on providing a high quality of life for all residents. The infrastructure build for the site will have an emphasis on green building and energy efficiency. To the extent that is possible, the material and building of public facilities and infrastructure will implement best practices in Native American design, remaining conscious that this is a community primarily comprised of Native American residents.
A Community Center is planned as part of the development, serving as an anchor and gathering place for the community residents. It is intended to be a point of contact with the land, a place for meetings, and other forms of community gathering. Its design includes temporary residential space that will double as refuge in the event of storms that threaten the existing homes of the community. The community center also incorporates a resilient power system, in the form of solar power and battery energy storage, which will provide a portion of the ongoing electricity needs. The community will be constructed as flexibly as possible so that as functions and uses emerge, the structures and infrastructure will be appropriate for current as well as future needs.

Location Description:
Terrebonne, LA

Activity Progress Narrative:
Activity during this quarter was the result of a voucher correction to correct a previous drawdown error. $16,188.75 of expenditure was moved from 55NISL3701 to 55NISL9001 on voucher 354857-2.
Accomplishments Performance Measures
No Accomplishments Performance Measures

Beneficiaries Performance Measures
No Beneficiaries Performance Measures found.

Activity Locations
No Activity Locations found.

Other Funding Sources Budgeted - Detail
No Other Match Funding Sources Found

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Grantee Activity Number: 55NISL9001 - NDR
Activity Title: IDJC Planning and Capacity Building

Activity Category: Planning
Project Number: NDR-3066
Projected Start Date: 12/28/2016
Benefit Type: NA
National Objective: NA

Overall
Total Projected Budget from All Sources N/A
Total Budget $0.00
Total Obligated $0.00
Total Funds Drawdown $18,978.75
  Program Funds Drawdown $18,978.75
  Program Income Drawdown $0.00
Program Income Received $0.00
Total Funds Expended $2,790.00
  Office of Community Development (OCD), Disaster $2,790.00
Most Impacted and Distressed Expended $0.00
Match Contributed $0.00

Jul 1 thru Sep 30, 2017
Total Projected Budget from All Sources $5,000,000.00
Total Budget $5,000,000.00
Total Obligated $5,000,000.00
Total Funds Drawdown $25,200.25
  Program Funds Drawdown $25,200.25
  Program Income Drawdown $0.00
Program Income Received $2,790.00
Total Funds Expended $25,200.25
  Office of Community Development (OCD), Disaster $25,200.25
Most Impacted and Distressed Expended $0.00
Match Contributed $0.00

Actiivty Status:
Under Way
Project Title:
Isle de Jean Charles Relocation - NDR
Projected End Date: 09/30/2022
Completed Activity Actual End Date: 09/30/2022

Responsible Organization:
Office of Community Development (OCD), Disaster

**Activity Description:**

The State of Louisiana is moving the primarily Native American community of Isle de Jean Charles away from their highly vulnerable location in coastal Terrebonne Parish. This activity will fund the planning services necessary to produce the resettlement of Isle de Jean Charles community. The development of the best practices for resettlement to a safer location of a specific community – such as that of the tribe – will occur concurrently and interactively (including feedback loops) between the specific Isle de Jean Charles resettlement with the proposed building of general best practices for the resettlement of the class of at risk coastal Louisiana communities which desire to relocate. The intent is to hone many of these generic principles before the next community(ies) request/require resettlement. As resettlement of coastal communities at risk to sea level rise and storm inundation in the lower 48 states has never occurred, the guidance that will be developed will also be proposed to begin identifying the principles important for resettlement of coastal communities throughout the risk zones of all lower-48 coasts of the United States.

**Location Description:**

Terrebonne Parish

**Activity Progress Narrative:**

During the 3rd Quarter, for a total cost of $2,790, OCD-DRU procured the consulting services of Jeff Thomas Strategies for policy recommendations on (1) the future resettlement site’s land and home ownership and beneficiary structure and (2) designing the Transitional Housing Program as a response to current Island residents
expressing a desire to leave their on-Island homes due to safety issues, while the new community is under development. Nine residents (five adults and four children) relocated to higher ground through the Transitional Housing Program. Some activity during this quarter was the result of a voucher correction to correct a previous drawdown error. $16,188.75 of expenditure was moved from 55NISL3701 to 55NISL9001 on voucher 354857-2.

Accomplishments Performance Measures

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Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.

Activity Locations

No Activity Locations found.

Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

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Project # / Title: NDR-3067 / La Safe Fund - NDR

Grantee Activity Number: 65NSAF9001 - NDR
Activity Title: LA SAFE - Planning and Capacity Building

Activity Category: Planning
Activity Status: Under Way
Project Number: NDR-3067
Project Title: La Safe Fund - NDR
Projected Start Date: 03/01/2017
Projected End Date: 09/30/2022
Benefit Type: Area ( )
Completed Activity Actual End Date: 
National Objective: 
Responsible Organization: 

13
Overall

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Activity Description:

This activity will facilitate the planning services required for the LA SAFE program. During year one, the LA SAFE program will produce six separate adaptation plans for the qualifying parishes of St. Tammany, Jefferson, Plaquemines, St. John the Baptist, Terrebonne and Lafourche. The planning process will be based around a co-design goal that allows for constant community input and involvement from start to finish. Once the adaptation plans are created, a selection committee will select a handful of pilot projects.

Location Description:

St. Tammany, Jefferson, Plaquemines, St. John the Baptist, Terrebonne and Lafourche

Activity Progress Narrative:

During the 3rd Quarter, OCD-DRU hosted seven public meetings across the six LA SAFE parishes. The meetings took place between July 24th and August 4th where the team engaged with 350 individual stakeholders. The stakeholder who attended the meetings weighed in on potential for visions for their communities that had been designed with the input from attendees from prior meetings. Meeting summaries were created at the conclusion of these meetings. After August 4th, the team focused on creating meeting summary documents, prepping for the fourth round of community meetings, and began getting into the creation of the final adaptation strategies. During the 3rd Quarter, staff at OCD-DRU also finalized the LA SAFE program guidelines.

Accomplishments Performance Measures

<table>
<thead>
<tr>
<th>Description</th>
<th>This Report Period</th>
<th>Cumulative Actual Total / Expected</th>
</tr>
</thead>
<tbody>
<tr>
<td># of community engagement</td>
<td>7</td>
<td>41/34</td>
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Beneficiaries Performance Measures

No Beneficiaries Performance Measures found.
### Activity Locations

No Activity Locations found.

### Other Funding Sources Budgeted - Detail

**No Other Match Funding Sources Found**

<table>
<thead>
<tr>
<th>Other Funding Sources</th>
<th>Amount</th>
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<td>L-CDBG</td>
<td>$250,000.00</td>
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<tr>
<td>Total Other Funding Sources</td>
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